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## ABSTRACT

Described are ways in which schools are including spaces for technologically advanced media centers, auditoriums that can accommodate professional performances, expansive recreation centers, and elaborate and functional common areas and multipurpuse rooms. The text opens with a discussion of some of the challenges and opportunities inherent in the community use of school buildings and includes numerous examples of cooperative programs. The planning process is detailed next, along with zoning requirements and the numerous facets surrounding design details. Some of the specific purposes of schools, such as celebrating the arts and recreational facilities, are discussed at length. Descriptions of general purposes follow based on the idea that the school is the heart of the community and should appeal to a broad range of age groups. Appendix 1 contains a community-use design checklist; Appendix 2 provides guidelines and policy statements. Each of the eight chapters feature numerous photographs of model schools. (RJM)

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BEEN AT THE HEART OF OUR COMMUNITIES - YET TODAY.
STUDENTS AND COMMUNICY - MEMBERS, OF SEL ASES ARE

SHARING PRIMARY AND

SECONDARY SCHOOL FACILITIES MORE THAN

EVER BEFORE. DESIGNED WITH MORE PREQUENT
AND VARIED USE IN MIND, CONTEMPORARY

SCHOOLS ARE EVOLVING TO ADDRESS THIS CHALLENGE PROGRESSIVELY—OFFERING FLEXIBLE
AND ACCESSIBLE SPACE IN WHICH PEOPLE CAN
COMFORTABLY LEARN, MEET, PLAY, ENTERTAIN.
AND SHARE IN THE ENRICHING EXPERIENCES

THAT BRING A COMMUNITY TOGETHER.

FANNING/HOWEY ASSOCIATES. INC. MAS

DESIGNED MORE THAN 500 K-12 SCHOOLS

THROUGHOUT THE UNITED STATES IN THE LAST

FIVE YEARS, INCLUDING MANY EDUCATIONAL.

FACILITIES PLANNED FOR EXTENSIVE COMMUNITY USE COMMUNITY USE OF SCHOOLS:

FACILITY DESIGN PERSPECTIVES REPRESENTS

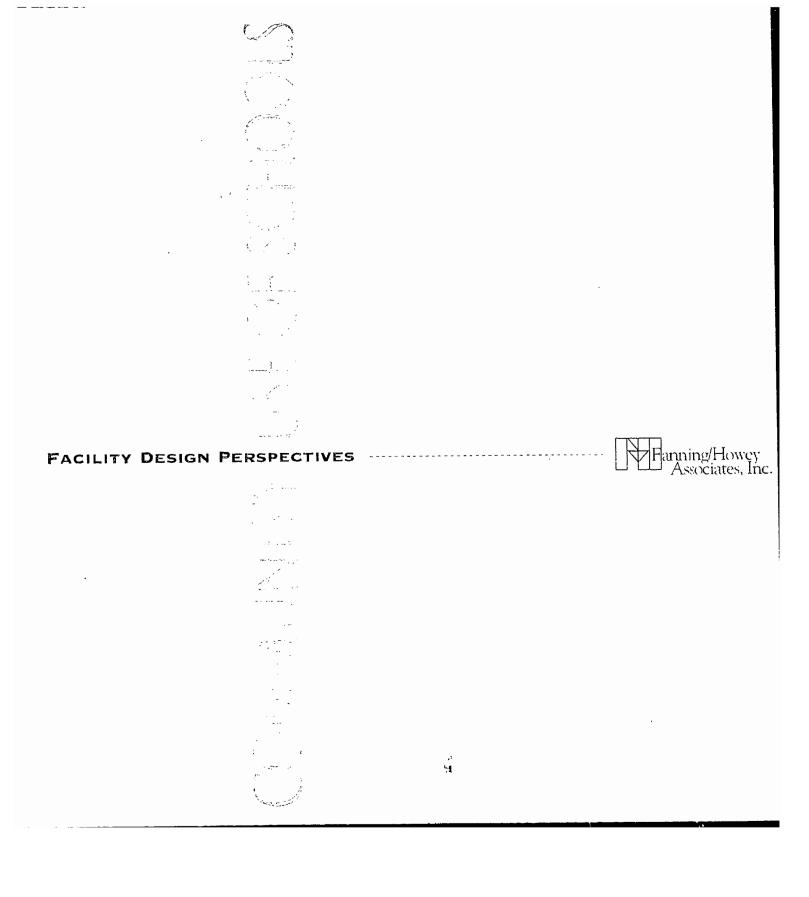
THE FIRM'S EXPERIENCE AND THAT OF ITS

CLIENTS IN CPEATING SCHOOLS THAT ARE

TRULY OPEN TO THEIR COMMUNITIES: AND ARE

ALL THE MORE SUCCESSFUL AS A RESULT.

The Farmer House



This book is dedicated

to the education professionals

who lead our nation's schools—

in appreciation of their vision and energy

in teaching our children and

serving our communities.

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# COMMUNITY USE OF SCHOOLS

The development of this book would not have been possible without the support, encouragement, and input of many of Fanning/Howey Associates' clients and friends around the country. During the course of our research, we talked to dozens of school superintendents, assistant superintendents, principals, and other administrators; faculty; parents; and volunteers. We thank them for taking the time to share their experiences with us: what has worked, what hasn't, and how facilities and operations might be improved to address community use more effectively. These individuals spoke openly and candidly with us, and many of their comments are included in this book.

## The Focus Groups

In addition to the many interviews conducted during 1995, we sponsored three half-day focus groups to solicit specific commentary and feedback on the community use issue. In each of the sessions, administrators took the opportunity to weigh the positives and the negatives, the best examples of community use and the worst. They debated usage fees; commiserated over scheduling headaches; cautioned each other about "wear and tear"; and then, often, celebrated the advantages and the opportunities of bringing the community into their schools. Each time, we asked "How can architects help?" Each time, we received a long list—much of which is addressed in this book

We want to thank our focus group participants in particular, for lending their time and the benefit of their experience:

This focus on the community has major design implications for schools. For example, more attention is paid to the types of spaces planned into the building. Institutions are including spaces for technologically advanced media centers, auditoriums that can accommodate professional performances, expansive recreation centers, and elaborate and functional common areas and multipurpose rooms to encourage community use. These types of spaces also require extensive planning for such things as parking-area locations, traffic-flow patterns, accessibility and security. *Community Use of Schools:* Facility Design Perspectives documents many of these examples, as well as the concerns and objectives of school administrators who seek flexible solutions.

The schools planned, designed and built today are much more sophisticated than those of years past. So, too, is a building's applicability and usefulness to the community. Building schools to be more than just classrooms—but also facilities that encourage and accommodate extensive outside use—is another necessary step in the evolution of the schoolhouse as the jewel of the community.

- Joe Agron, Editor, American School & University magazine

Novi, Michigan; June 22, 1995

Dr. Thomas J. Beltramo Superintendent of Schools Hamtramck Public Schools, Michigan

Dr. James J. Bird Superintendent of Schools Avondale Schools, Michigan

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Edward J. Dobbs Associate Superintendent, Operations Charlotte Public Schools, Michigan

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Dr. Rita Traynor Assistant Superintendent, Instruction Novi Community Schools, Michigan

Marsha Wells Associate Superintendent, Instruction Charlotte Public Schools. Michigan

Lafayette, Indiana; June 29, 1995

Dr. Charles D. Leonard Superintendent of Schools Hamilton Southeastern Schools, Indiana

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Aptakisic-Tripp Community Consolidated
School District No. 102, Illinois

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Dublin, Ohio: June 30, 1995

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Charles M. Rhyan Superintendent of Schools Anna Local School District, Ohio

Finally, we want to thank all of our clients and friends, including those whose projects appear on the following pages.

## COMMUNITY USE OF SCHOOLS

The schoolhouse has gone through many changes since its inception as a one-room, one-teacher building. But one thing has remained constant—it is still, and will probably always be, the flagship of most communities.

This community tie to its schools is even more evident today, as buildings are being designed and constructed to encourage greater community use. Today's education facilities are having to accommodate more than just traditional students and programs—schools often must provide access for night and weekend use; pre-kindergarten, daycare and adult programs: as well as serve as centers for cultural and recreational activities.

What is dictating this movement toward increasing community use of education facilities? Some say it is the community itself. When school districts propose a bond issue to raise needed funds to build new facilities or conduct major renovations to accommodate enrollment growth, new technology, or safety and accessibility issues, many often have to incorporate significant community-use aspects into their plans. School districts are finding that it is much easier to get funding for a facility when taxpayers see additional benefits of the building—namely community benefits.

Also, school districts are discovering that local businesses and organizations are more receptive to contributing dollars, equipment and resources to those schools that include the potential for alternative and community uses in their facilities.

Community use of schools is not a new concept, but it does seem to be taking hold throughout the country more than ever before. School systems that have previously been reluctant to welcome residents and community groups into their facilities are now "letting down their guard" and opening their doors. Districts that have long welcomed community activities are now setting their sights on more ambitious programs, hoping to turn active partnerships with local groups into more vigorous support for the schools themselves.

As architects, we seek to assist our clients by planning and designing primary and secondary schools that, in part, accommodate community use successfully. While administrators seem to agree that expanded community use is a positive trend, housing the day-to-day activities does present a number of challenges. The best solutions often lie within the buildings themselves.

Our mission is to help our clients think ahead and plan facilities that are flexible, well organized, and effective in preserving the academic mission while responding to community needs. Ultimately, if we have made the jobs of administrators, faculty, and staff a little easier, we know that we have helped in that endeavor.

This book is not intended to endorse or discourage community use of schools. Rather, it has been our objective to document the many types of activities we are seeing in schools today, and how they can be accommodated through progressive planning and design of buildings, building systems, and grounds.

- Launing/Howey Associates, Inc.

# COMMUNI USE: The Challenge and The Opportunity EADOLIS ARE CONDER!

"THE BOTTOM LINE IS THAT SCHOOLS WILL SAVE THE COMMUNITY. IF WE DON'T MOVE FORWARD, THE COMMUNITY WILL NEVER GO FORWARD."

-Dr. Thomas J. Beltramo, Superintendent, Hamtramck Public Schools, Michigan "PEOPLE ARE EXPECT-ING US TO PROVIDE MORE SERVICES AND ACTIVITIES-MORE DAYCARE, LATCHKEY PROGRAMS, HEALTH CLINICS, ADULT EDUCATION...WE RUN PLAYGROUNDS IN THE SUMMER, BREAK-FAST PROGRAMS, LUNCH PROGRAMS... PEOPLE PERCEIVE US AS A PLACE WHERE THESE TYPES OF ACTIVITIES CAN HAPPEN. WELL, THEY CAN-GIVEN THE RESOURCES AND THE FACILITIES TO ALLOW THEM TO HAPPEN."

-1.dward J. Dobbs, Associate Superintendent -Operations, Charlotte Public Schools, Michigan "THE MORE PEOPLE USE OUR SCHOOLS, THE MORE THEY ASSOCIATE WITH US, IDENTIFY WITH US, USE OUR SERVICES AND FACILITIES—THE BETTER CHANCE WE HAVE FOR ENLISTING THE COMMUNITY'S SUPPORT WHEN WE NEED IT."

-Dr. C. Douglas Parks, Superintendent, Aptakisic-Tripp Community Consolidated School District No. 102, Illinois

## COMMUNITY USE

When Kristy and Jeff Bagley, both teachers at Crestview School in Convoy, Ohio, were planning their wedding, only one place seemed just right for the reception: Crestview School. "The new auditeria was really the nicest facility in the area," says Kristy Bagley. "We had 400 people at the reception, and it gave us plenty of room. We put the head table on the stage, then cleared it for dancing. Everything worked very well for us and we had a wonderful time."

The auditeria has provided a festive setting for a number of wedding receptions since the school's opening in 1992, and has hosted many other community events as well. "The Farmers' Co-op holds its annual banquet in our school," says Denny C. Howell, superintendent of Crestview Local Schools. "We put out white linens and the Future Homemakers of America prepare and serve the meal. The food service facilities next to the auditeria make it a good setting for banquets, and we've held a number of them at the school for local organizations."

When the Fort Wayne, Indiana, Ballet performed at Crestview School during a hospital fundraiser, the children of Yan Wert County. Ohio, were given the opportunity to antition and perform along with the professional troupe. "It was wonderful to see our scalents perform with a professional ballet company—the chil ben loved it," says Superixt, adent Denny C. Howelt.



Crestview School is among many K-12 schools throughout the nation that actively solicit and welcome community use of their facilities. Fundraisers, banquets, scholarship dinners, theatrical performances, bridge clubs, recreational leagues, dance programs, afterschool childcare, and walking routes for senior citizens keep the school open and busy much of the week, from early in the morning until well into the evening.

In addition to use of the gym and auditeria, Crestview School offers its board room to community groups for meetings and presentations. Equipped with a large conference table, telephone, screen, and other A-V tools, the room is regularly used by the local economic development organization, the historical society, and a number of other groups. "We've deliberately kept our fees low to encourage use," says Howell. "Community use translates into very positive feelings about our school—working cooperatively is what it's all about. Our board of education is very supportive. We have a nice building and it belongs to the community."



Teachera Jeff and Kristy Bagley held their wedding reception at Crestview School. The head table was placed on the auditeria stage and later removed for duncing. A "Cooperative Showcase Agreement" was part of the bid documents for construction of Dublin Sciete High School in Dublin, Ohio. The agreement calls for extensive faculty training in use of the Video Information System by the prime system contractor. In addition, the contractor will generate print and video materials to promote the available technology to prospective users within the community.

Community use in K-12 schools today reflects a broad spectrum of activities, a diversity of cultures, and the varied needs and interests of children and adults of all ages. Social services, adult education classes, daycare centers, and indoor and outdoor athletic activities are now run side by side with knitting clubs, voter registration, scout meetings, and craft fairs. Organizations such as Alcoholics Anonymous, Rotary Clubs, PTAs, and a variety of civic and volunteer organizations frequently hold meetings in auditoriums and classrooms; and many churches hold weekly worship services and Bible study classes in school facilities as well.

"One of the things we are doing is district court once a month," says Dr. Thomas 3. Beltramo, superintendent of Hamtramck Public Schools in Michigan. "The judge and attorneys come into the school and they run court all day long. Different classes go down and they actually publish a docket for the students so they know what is coming up and what the charges are. This is a great lesson for the students."

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DUBLIN SCIOTO HIGH SCHOOL SAB PACKAGE \$34. VIDEO IMPOSNATION SYSTEM ALTERNATE OF COOPERATIVE SHONCASE AGREEMENT TERMS 11 coperative

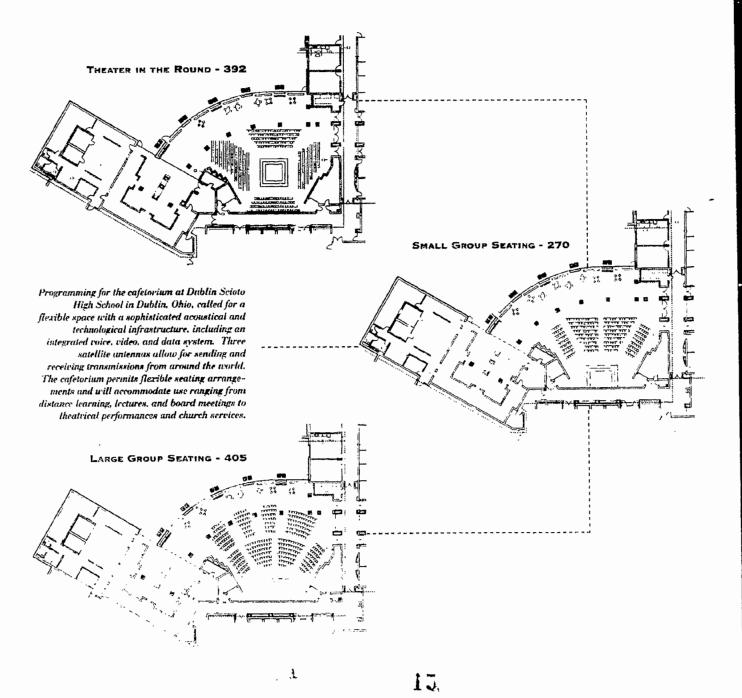
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the districts facility and persunnel for me

its it mut keling dionecast. Community use often implies continuing to work with and care for students on an extended basis, including before- and after-school care. "Society has a way of changing that ends up forcing schools to change," says Dr. John P. Fink, coordinator of assessments, program evaluation, and student services for the Dublin City Schools in Ohio. "With a higher percentage of families with both parents working, there is an increasing demand for the schools to take the responsibility for children for a longer period of time. I think schools are going to be asked to handle a longer school day and a longer school year."



MERIDIAN MIDDLE SCHOK MERIDIAN MIDDLE PROGRAM AFTER SCHOOL PROGRAM

🛩 lasses within Meridian Middle School's After-School **≠**Program offer students in ■Buffalo Grove, Illinois, a

-hance to learn about subjects -anging from cooking

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"Our after-school program not only emerged to address the community's need for afterschool care, but as an extension of our regular education program," says Susan L. Mann, principal of Meridian Middle School in Buffalo Grove, Illinois. "We aidn't feel we were meeting all of the students' needs-giving them an opportunity to pick and choose or try something new. They might try a badminton class and a homework club, or arts and crafts and jewelry-making. We also offer more help for the children who come from homes where another language is spoken. We have 30 languages and cultures in our district and almost 20% of our kids come from homes where English is not spoken."

> Joining forces with local business and industry also presents opportunities to share school facilities in exchange for expert instruction in manufacturing, high technology, professional trades, and a host of other careers.

> > "We're trying to reach out and network with the com munity-the business community in particular-and provide opportunities for our students to go out and work and learn outside of the school building," says Fink. "At the same time, the community really wants to move in and use the schools. I think it's an interesting trend."

> > > "We have a growing use in our schools from the business park that adjoins our school district," says Dr. C. Douglas Parks, superintendent of the

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Aptakisic-Tripp Community Consolidated School District No. 102 in Illinois. "They are going to be using our facilities for early morning 'health club' types of activities. That's a good use, and it's an outgrowth of the business partnership effort that we have initiated. We are also working together at creating a community daycare cooperative."



In a cooperative effort between
Miami University and
Hamilton City Schools, the Job
Development Center in
Hamilton, Ohio, is used on
weekdays by high school
students and during the
evenings and on weekends by
students at Miami University.
The school system dounted
the land, which is adjacent
to the high school, and the
university built the facility:

## COMMUNITY USE

Many school systems have adopted a flexible fee structure and use policy for their facilities. Often, a community needs time to adjust to the fees: "What I hear from the community a lot is, 'We have to pay what? We built the building in the first place,'" says Richard A. Ball, director of instruction for Pickerington Local School District in Ohio. "It's difficult for them to make the distinction between capital cost and construction cost to provide a facility and the operating cost to use and maintain a facility. That can be a real problem."

Schools may also face a struggle with scheduling conflicts as extracurricular student organizations, youth groups, non-profit organizations, clubs, businesses, and others vie for use of public space. Ultimately, school systems find that they must set an inherent, if not formalized, standard: students come first, and from there, the community is welcome.

"Our community is growing rapidly." says Dr. Charles D. Leonard, superintendent of Hamilton Southeastern Schools in Indiana. "We get a lot of use from churches—in almost every one of our schools—because they can't build a facility big enough to house a congregation. We go back and forth on the issue of fees and wear and tear on the facilities. There are worship services, Bible school, Sunday school, a nursery—sometimes accommodating all of this activity is a hassle, but in general I think it's a good use of the buildings."

"We have one church congregation with about 600 families that uses our schools for Friday night services and on Sundays, so we consider it a source of revenue—a significant source of revenue," says Parks. Dr. R. Stephen Tegarden, superintender t of Carmel Clay Schools in Indiana, says his school district takes a different view: "Our approach to community use is that it's not revenue-producing. We have policies and minimal charges. We may recoup expenses, but we don't do any more than that."

"Three years ago, we started the Together We Can' committee in our community: It included people from religioto: groups, the park district, school administrators, parents. and people from all the different municipalities in our area. We talked about what we could do for the children something that provides afternative activities and programuring, not just for parents but for children too...with a focus on healthy lifestyles and healthy living, and obviously an anti-drug and anti-alcohol message. We opened up our school on I rulay nights and that became our Lighted Schoolhouse' program. We have about 400 children show up on Friday nights and we provide what we feel are developmentally appropriate uctivities. Line dancing, bingo, games, and perfornumces...the gym is open, and the kids love it. And now it's not just accepted; it's needed. it expected."

-SUSAN L. MANN,
PRINCIPAL, MERIDIAN
MIDDLE SCHOOL;
BUFFALO GROVE.
ILLINOIS

Reluctance on a part of faculty and administrators to open buildings and welcome the community into their own workplace also remains prevalent. Carefully crafted guidelines pertaining to community use often help; most effective is the ability to secure academic portions of the building from people wandering through. Some school systems have established additional program and facility design parameters to help re-orient faculty to a more receptive outlook: "We wanted to avoid having any teacher feel that 'this is my classroom.'" says Mason Buckingham, superintendent of Gaylord Community Schools in Michigan. "That leads to frustration when their classroom is used in the evening by another group. We rotate teachers around to different classrooms during the day, and we also created office space for them so they would feel that they had a space to call their own."

A.

School superintendents and other administrators seem to agree that community use is healthy for students, contributing an added dimension to their education. Many also suggest that added community use and involvement leads directly to stronger advocacy for local schools, including support for increased funding. "I don't think most of the community use activities are going to have a significant impact on the cost of the facility." says Tegarden. "The facilities are going to be there. More than anything, it's the community service orientation that's important, and bringing support to the schools. The more people know what we do, what's available and how to access it, the better we are going to be able to generate community support."

"The schools are going to be a driving force in moving—ur community forward, supporting a broader range of scroices that will be needed in the next century," says Marsha Wells, associate superintendent for instruction at Charlotte Public Schools in Michigan. "The challenge is to determine how to do that from an operational standpoint."

"I think many people within the school district are not auxions to have people come in and use their facility: They don't like it if it uses up their supplies, uses custodial time, creates nasses, ar rauses problems with the teachers. It's the little things that cause ougoing friction. like 'where are we going to put the storage cabinets for the baskethalls or the toys? But we do have a community use policy; and our schools are used by church groups. latchkey programs, community recreation groups...there is very definite pressure from the community to use the schools. Ind there's no question about it-the schools want money for this, the city wants money for that-it seems to me that if we can finance programs in a cooperative way, it would make a lot more sense."

-DR. JOHN P. FINK,
COORDINATOR OF
ASSESSMENTS,
PROGRAM
EVALUATION,
AND STUDENT
SERVICES, DUBLIN
CITY SCHOOLS, OHIO

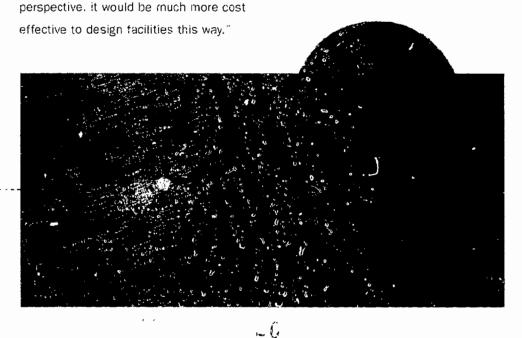
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## COMMUNITY USE

The new planetarium in the remodeled and expanded Pike High School in Indianapolis, Indiana, is used by students throughout the tou uship, as a 41 as classes from Indiana University of Indianapolis, Adult education clusses are also held in the facility, covering astronomy and space exploration.

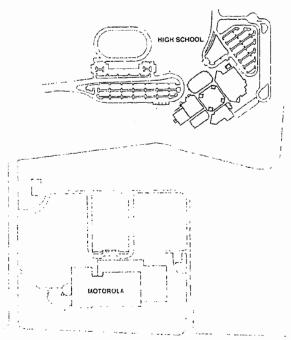
While funding, scheduling, logistics, maintenance, resources, and a "r. in my classroom" disposition often present challenges to the widespread acceptance of community
use, administrators of primary and secondary schools are clear on one point: the
facilities themselves if properly and thoughtfully designed, can greatly diminish many
of the difficulties faced in bringing the community into the schools on a regular basis.
Clustering public areas to facilitate access, secure academic areas, and reduce energy
costs; creating flexible meeting and performance spaces; incorporating well-equipped
athletic facilities: and specifying sturdy, wear-resistant materials and finishes can greatly
reduce the impact of extended use of school buildings.

"If the cities and schools could work together in a more effective design effort and share some of the costs and operational functions of utilizing school facilities, but still protect the needs of the principals and the teachers. I think community use can happen effectively," says Gary W. Meier, superintendent of the Springboro Community City School District in Ohio. "It's the kind of dialogue that needs to happen between the city and the school. From a community's

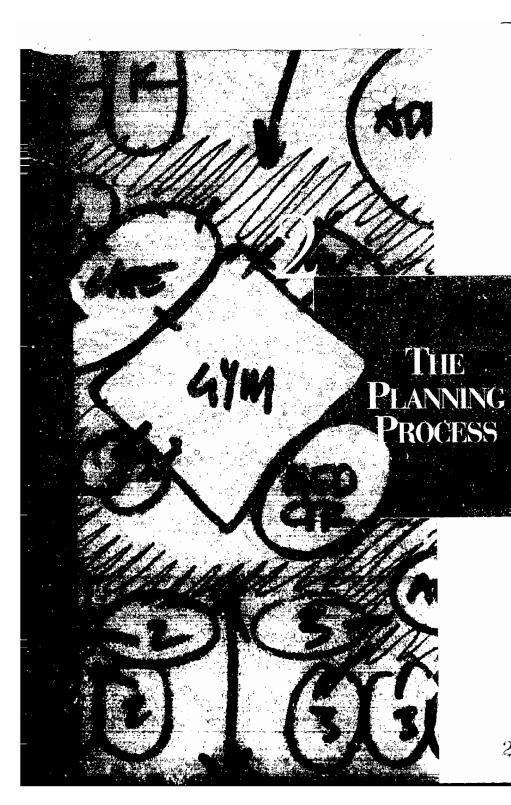


Use of the media center at Imlay City High School in Inday City, Michigan, is encouraged for public meetings if the group is "too large for the conference room and too small for the auditeria." says former principal Mark Haghes. Hughes now serves as community education director for Inday City Community Schools, overseeing a carrienhun that ranges from aerobics and karate to investment and computer courses.





A new 2,000-student ligh school in Palm Beach, Alorida, will be located adjacent to a Motorola manufacturing plent. The district is exploring a partnership with the company to share facilities and troining resources.



"We've seen very few failed bond issues, because when you involve the community in planning the school, you build a lot of support. You basically build an army."

-Dr. William 8. Delong. President, Delong & Associates, Inc.

# FOR THE ARCHITECT, THE IMPORTANCE OF LISTENING CANNOT BE OVERSTATED: YET IN STAGES, ANOTHER CRITICAL STEP TAKES PRECEDENT: HELPING PARTICIPANTS FIND A VOICE. BEST COPY AVAILABLE 23

# THE PLANNING PROCESS

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The most successful efforts to integrate community activities into K-12 schools often start early—during the facility planning phase. Encouraging meaningful input and fostering an open dialogue between local residents and school administrators, faculty, parents, students, and the design team can surface important expectations on the part of the community. This not only leads to more effective design concepts, it builds the foundation for strong, long-term partnerships between schools and other public agencies, businesses, community groups, and neighbors.

> "Bringing a community into the planning process is essential," says Dr. Margaret A. Dames, superintendent of Cornwall Central School District in New York. "We seek broad-based involvement to build support-starting

> > prior to the bond referendum. We've asked community members to work on committees with faculty and staff to assess our facilities and technological resources in order to validate the school system's own evaluation. We also asked for their help in selecting an architect, developing the bond proposal, and promoting the bond referendum. Community involvement in the early phases helps to improve the relationship between the commu-

nity and the schools."

# THANKING OF A HEALTH

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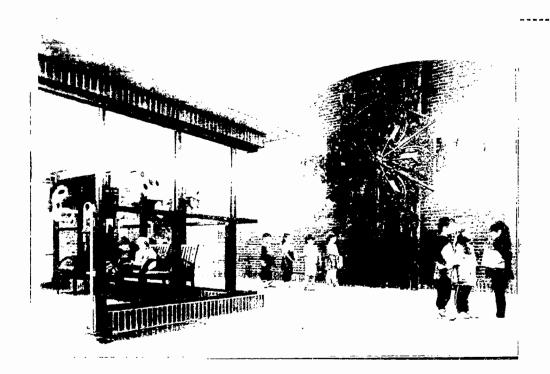
uid the District provide space for preschool programs? Indicated Surrey Results

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- Need programs that adops madesis to the charges they will esse as they asone up the educational ladder
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- These children are our future elementary students
- We abould permite more space for shore propin who need this
- I feel that prescheel is not impossible to the learning proceeds mare than below-strong acretions.
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- In the refresh, prescheel programs are a matter of choice and are private pay. More space is needed for closestary school students:

A community forum questionnaire identifies individual and group priorities regarding munity vervice and education needs.



For the architect, the importance of listening cannot be overstated. Yet in the earliest planning stages, another critical step takes precedent: helping participants find a voice. An evocative framework for generating discussion—one that captures issues and priorities—will jump-start even the most tentative and restrained community planning sessions.

"Community forums are the most effective means of getting the community involved and generating input," says Dr. William S. DeJong, president of DeJong & Associates, Inc., an educational facility planning firm. "They work much better than public hearings, which often end up with whoever can speak the loudest and the longest serving as the representative of the entire community. We encourage open forums: intensive work sessions in which we study and explore the issues together and build consensus."

Active community involvement during the planning process for three new elementary schools in Hammond, Indiana, helped to identify sensitive issues, such as concern over the demolition of the aging—but cherished—existing schools. Terra cotta statuary and other artifacts from the older schools, such as the cust iron medalition now displayed at Thoma. A. Edison Elementary School, were preserved and integrated into the new schools.

Terschools were considered critical to the urban community's revitalization.

Neveral planning forums, involving neighborhood residents, parents, police and five department personnel, and school representatives, stimulated strong interaction and consensus-building while fostering closer ties among community groups.

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## THE PLANNING PROCESS



Vtask force of village resi-

idministrators met regularly furing planning of Gambell

- lents, teachers, and school

School on St. Lawrence Island.

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DeJong recommends using a combination of presentations, questionnaires, small group sessions, and wall charts to bring out what the community feels needs to be included. "The mechanism for dialogue and interaction works very well," he says, "and it's usually a quick process." He suggests breaking large groups into smaller clusters of six to eight people; and encourages mixing parents, non-parents, faculty, and staff. "Blending the groups helps to break down barriers and eliminate negative perceptions, while helping people to understand each others' needs," DeJong says.

Structured questionnaires facilitate the process of identifying and ranking issues, while giving community members an opportunity to address their needs and expectations openly. With measured results in hand, the design and planning team can review and evaluate the participants' feedback with the group and further define priorities.

As the planning process moves forward, community members often continue their involvement, taking part in detailed planning meetings and design charrettes or "squatter sessions." In many cases, participants are organized into task forces or subcommittees to focus on specific aspects of the program, such as a gymnasium or an auditorium. "There is so much opportunity to get the community involved," DeJong says. "Community use should never be an afterthought. Involving residents in the planning process gives them tremendous ownership, and helps build a collective vision."



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The community planning process for development of LaPorte High School in LaPorte, Indiana, included three intensive, two-day sessions and visits to other local schools.

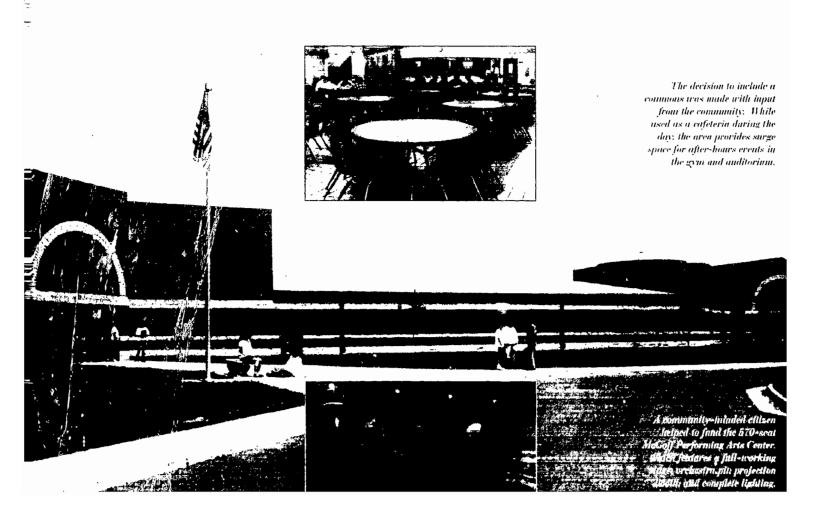
# WILLIAMSTON HIGH SCHOOL; WILLIAMSTON, MICHIGAN

Community involvement in the development of Williamston High School in Williamston, Vichigan, began with strong local support for the project's ballot proposal. Following sever approval, on-site planning and design sessions were initiated, involving community members, administrative staff, faculty, and students. The computer-based planning process reflected the input of the many communication.

nity participants, addressing everything from the size of the gymnasium to how high counters should be in the concession stands.

We had a lot of pre-bond support from the community," says Dr. Emmett W. Lippe, former superintendent of Williamston Community 5 chools. "We said that if the bond passed, we would solicit community input during design, and we followed up on that. From that point forward, the community felt they had influence and ownership in the process, and we have had nothing but positive comments about the project."

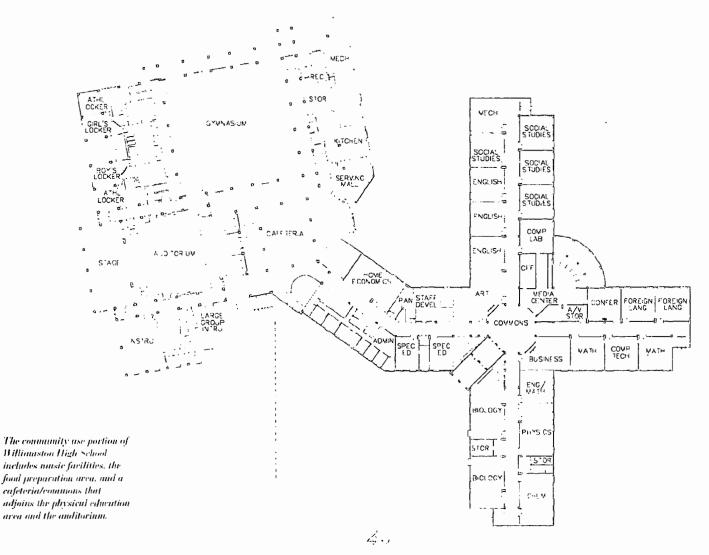
A formal community education program has been in place in Williamston since 1977. According to Lippe, now superintendent of Novi Community Schools in Michigan, the level of anticipated community use had a

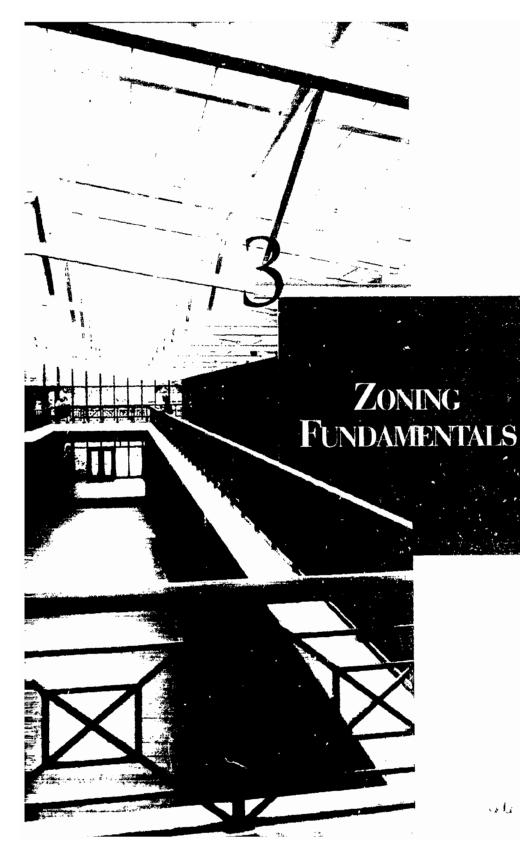


significant impact on the design of the school. "At the time, we hadn't seen a lot of commons spaces in schools in our area. But we knew we wanted to have a large public space adjacent to the gymnasium and the auditorium to accommodate crowds during evening and weekend events. The commons works well for gathering and during breaks, and doubles as a cafeteria. The idea for the commons came directly from our community planning meetings."

Lippe credits the planning process with not only generating community support for the new high school, but with creating "a lot of positive PR" with groups in the area, "The athletic boosters run the concession stands at the high school," he says, "They were very excited to be able to provide input during the planning process. They told us where they wanted the outlets, where the popcorn machine could go...they knew the size of the concession space and they planned it all out in detail. It really went a long way in building our relationship.

"The next time I'm involved in building a school. I'd like to handle the planning process the exact same way."





WE WANTED OUR HIGH SCHOOL TO BE A COMMUNITY-FRIENDLY BUILDING-DESIGNED FOR ACCESS IN A VERY PRACTICAL WAY. AFTER ALL, THE BUILDING REALLY DOES BELONG TO THE COMMUNITY."

-Dr. Michael Samulski. facility planning consultant and former Assistant Superintendent for Instruction. Chippewa Yafley: Schools, Michigan

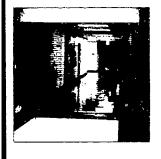
FLEXIBILITY. ACCESSIBILITY. LIFE CYCLE COSTS. THESE BASIC OBJECTIVES TYPICALLY GUIDE THE ARCHITECTURAL PROCESS IN DESIGNING K-12 SCHOOLS MORE THAN ANY OTHER FACTORS. AND YET, IN ACCOM-MODATING THESE CRITICAL NEEDS, EACH SCHOOL PRESENTS UNIQUE CHALLENGES AND OFTEN REQUIRES UNCOMMON SOLUTIONS.

## ZONING FUNDAMENTALS

The challenges of planning a new school, major modernization, or expansion are broadened significantly when a high level of community use is anticipated. Not only do the issues of flexibility, accessibility, and life cycle costing become increasingly critical, but other issues begin to take on more weight as well: security, circulation, storage, signage, parking, and location and identification of entryways, to name just a few. Carefully approached, however, one planning and design strategy in particular provides an effective resolution to many of these challenges: facility zoning.

Without exception, school administrators point to strategic building zoning—essentially the grouping and separation of appropriate functions—as the singlemost effective solution to opening schools up to the community successfully. Clustering sections of the building designated for community use, such as performing arts halls, public meeting space, gymnasiums, natatoriums, lobbies, and commons space, facilitates easy access and logical circulation—minimizing confusion and enhancing the visitor experience. Effective zoning also permits closing off academic portions of schools, increasing security and reducing maintenance and energy costs.

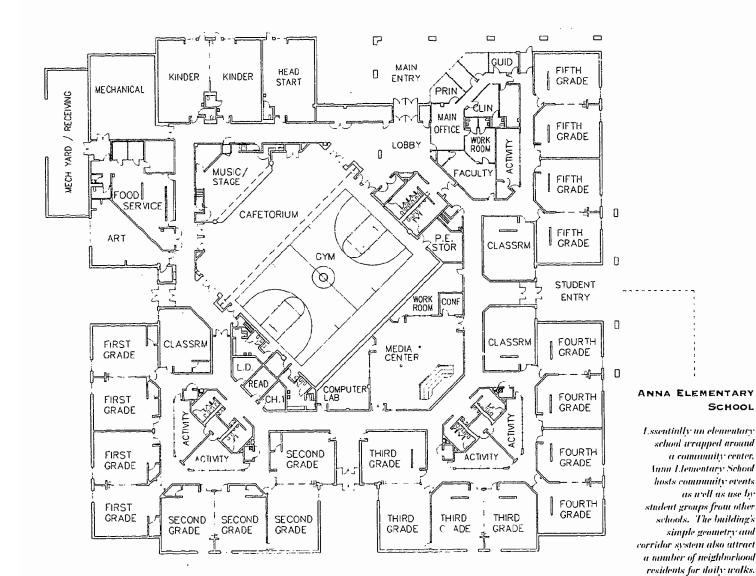
Securing academic and administrative areas of educational buildings from unwanted visitors also eases the apprehension of faculty and other school staff. "It's often difficult for teachers to accept that the community will be in and out of 'their' space—they may feel that they are losing some control and won't be able to work as well with their students," says Dr. Michael Samulski, an educational facility planning consultant. "Organizing the school functions and related space carefully helps to alleviate their concerns, while also making the community feel more welcome."



ANNA ELEMENTARY SCHOOL

Gates help to secure academic grens at Anna I lementary School in Anna. Ohio. "People funnel right into the gyra and malti-purpose areas." says Principal Terry Householder.

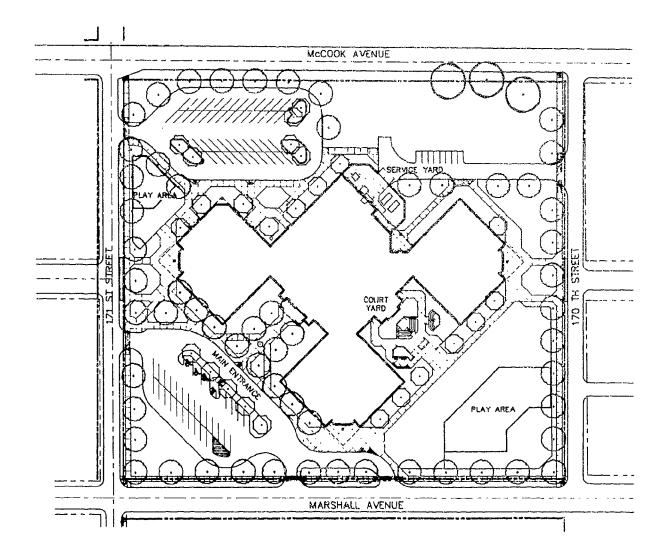
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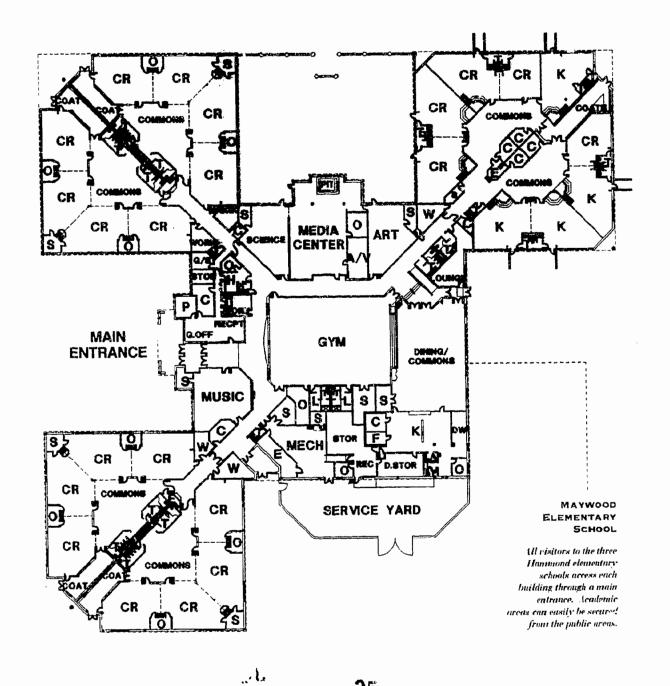
"Many sculor citizens wer our school for walking." says Principal Terry Householder. "It doesn't disturb our instructional program at all because of the way our facility is



## OLIVER P. MORTON ELEMENTARY SCHOOL

Set in the heart of three urban neighborhoods in Hammond, Indiana, Morton, above, Maywood, and I dison I lementary Schools were planned to accommodate a high proportion of children walking and heing deiven to school. Parents can drop their children off at each of the three academic pods. Local police assisted in review of traffic patterns and drop-off points.

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### DAKOTA HIGH SCHOOL: MACOMB, MICHIGAN

The 2.000-student Dakota High School in Macomb. Michigan, was designed to be as "community-friendly" as possible, says Dr Michael Samulski, who, as assistant superintendent for instruction for Chippewa Valley Schools, led the school system's planning efforts for the nearly 400.000-square-foot complex. Organized in three building pods—academic, vocational/fine arts, and physical education/recreation—Dakota High School accommodates a broad range of community activities, including recreation.

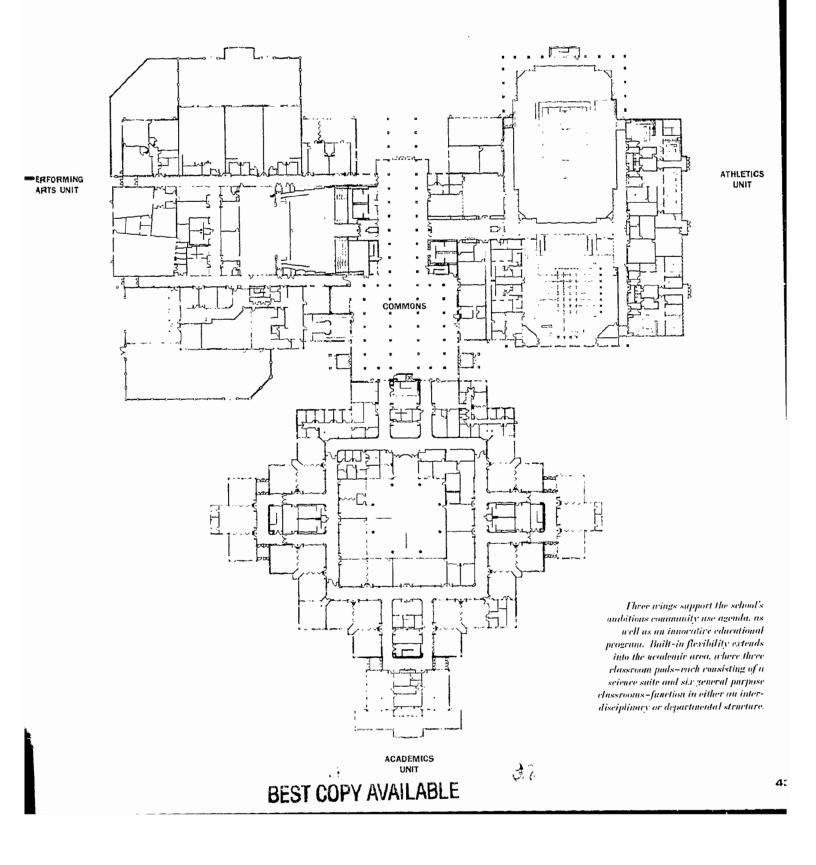
child care, adult education, theatrical and musical performances, and public meetings.

"While planning the school, we looked closely at community needs," says Samulski, "This is a fast-growing township, and it didn't have a recreational center or a community pool. We made a decision to try to include facilities that the community lacked, or needed more of. The gymnasium, pool, weight room, auditorium—all of these facilities were designed with community access in mind."

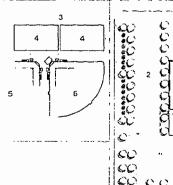
Clustering spaces for public use in separate building zones from the academic wing has resulted in a facility that easily accommodates the community while preserving the security and educational function of the classrooms and laboratories. A large commons/lobby area serves as transitional space and connects the three wings. The commons provides surge space from each of the wings and offers meeting space as well, facilitated by operable walls that divide the large area into smaller rooms.



Dakota High School's large, two-story commons/lobby accommodates many functions, it connects the three wings of the school complex, provides surge space for a variety of events, konses public meetings, and serves as the high school's enfeteria during the day.

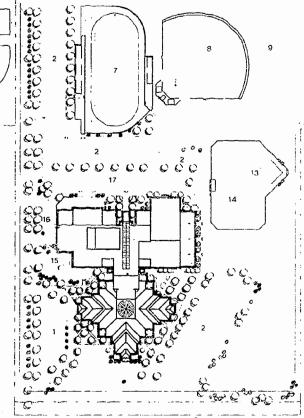


### DAKOTA HIGH SCHOOL; MACOMB, MICHIGAN

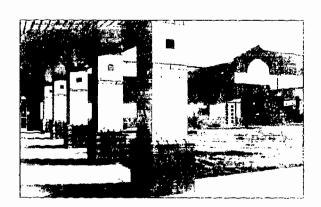


Dakota High School's 97-acre site includes football, soccer, baseball, softball, and P.F. fields; temis courts; and an all-weather track. Vehicular access and packing were carefully planned to facilitate varied community activities both within the building and on the grounds.

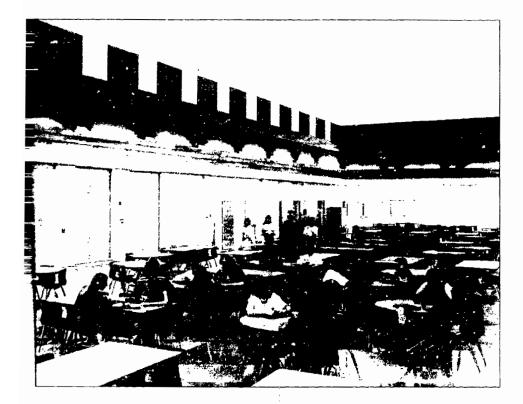
The high school's community entry provides casy access to the public use areas, including the commons, gyamosium, natatorium, and anditorium.



- 1 STAFF PARKING
- 2 STUDENT PARKING
- 3 PARKING
- 4 TENNIS COURTS
- 5 JUNIOR VARSITY GIRLS SOFTBALL
- 6 VARSITY GIRLS SOFTBALL
- 7 FOOTBALL GAME FIELD
- 8 BOYS VARSITY BASEBALL
- 9 JUNIOR VARSITY PRACTICE FOOTBALL
- 10 FRESHMAN PRACTICE FOOTBALL
- 11 PRACTICE SOCCER
- 12 JUNIOR VARSITY BOYS BASEBALL
- 13 P.E./GIRLS SOFTBALL
- 14 VARSITY SOCCER
- 15 SERVICE DRIVE 16 SERVICE DRIVE
- 17 BUS/EVENING PARKING



### =NILSON MIDDLE SCHOOL; MUNCIE, INDIANA





Effective zoning carries over to the auditorium in particular, where the 650-seat theater can be transformed into three instructional or meeting spaces. Operable walls, ample aisle space, and apprepriate exits allow the auditorium to subdivide into one 450-seat and two 450-seat units.

The long, linear commons at Wilson Middle School seats 400 and serves as a public entry and a central connector to other areas of the building. Durable finishes, terrazzo flooring, and high-quality furnitare help minimize the impact of heavy use.

"A Shared Lision..." The dedication of Wilson Middle School in Muncie, Indiana, celebrated the achievement of a state-of-the art facility that encompasses Hexible academic space for its 1-100 students; cutting-edge technology in the media center and throughout the building, and spacious, community centered facilities in the public realm of the complex."

Wilson Middle School will be heavily used by our community—says Bill Reiter director of facilities and operations for Munice Community Schools. "We knew we wanted to be able to accommodate a lot of use so we had two main objectives, organize

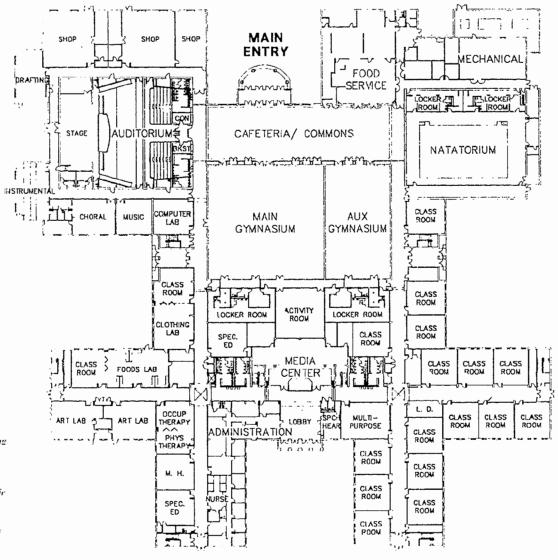
the functions so that the academic wing can be closed off and people can easily come and go in the public spaces; and make sure the spaces are easy to maintain, durable, and can be cleaned up quickly. We have a nice facility, and we want to take care of it."

An 8.000-square-foot commons serves as the hub of tee community wing of the building and as categoria space as well. The commons links several of the core areas of the school, providing access to the auditorium, spectator gym, anythiary gym, matatorium, and academic wing. The linear surge space is large enough to accommodate two of three simultaneous events and ample public

parking is located just outside the main entrance.

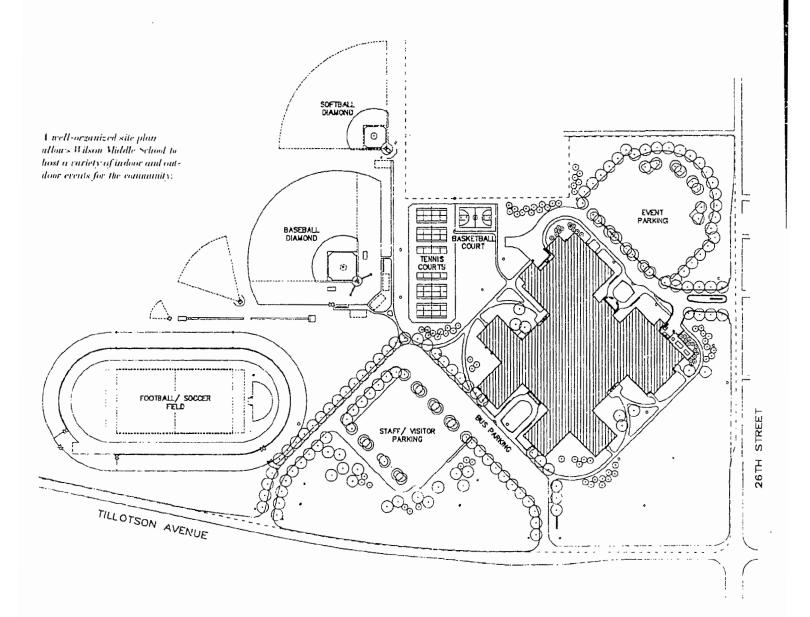
"We used a higher quality furniture in the commons space because of the multi-use requirements," says Reiter, "The tables are all on locking casters and can easily be rearranged," He adds that acoustical panels around the high ceiling help control sound, and a terrazzo floor allows for easy clean-up between events. "Planning for community use takes a lot of common sense. But if these buildings are open and busy in the evenings and on the weekends that's a good use. They're a part of the neighborhood,"

### WILSON MIDDLE SCHOOL; MUNCIE, INDIANA



Community use of the building is primarily kept to one side, while classrooms are located in the academic wing, which can be shut off from the public side. The main entry and commons space provides acress to community portions of the building.

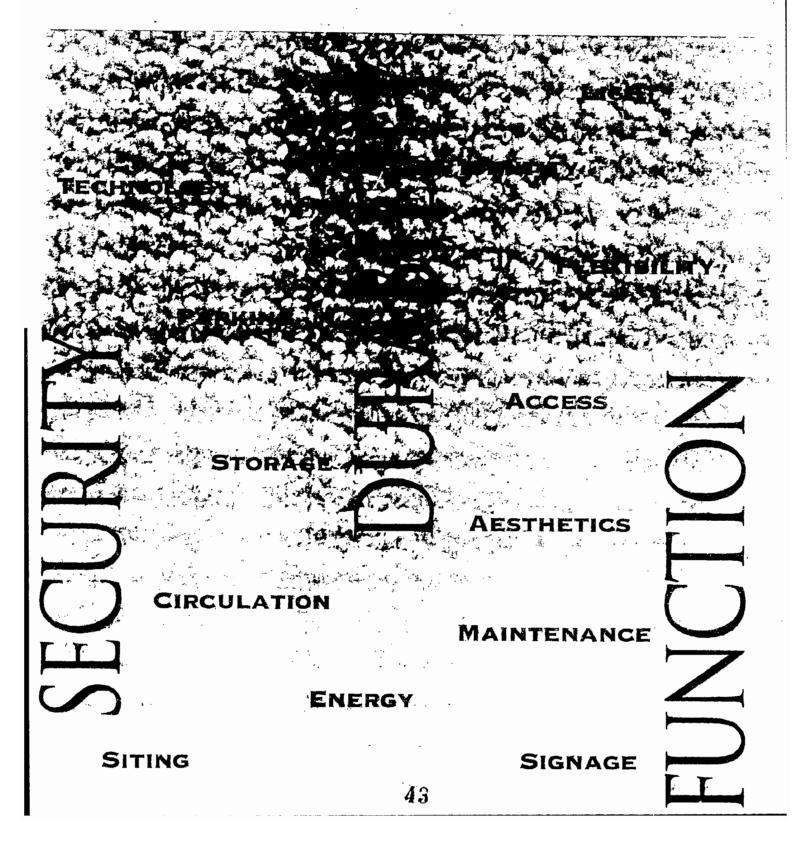
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"WHEN YOU TALK
ABOUT BUILDING
DESIGN AND SECURITY
—ONE OF OUR
BUILDINGS HAS
70 EXTERIOR DOORS.
CAN YOU IMAGINE?
I DON'T NEED 70
DOORS."

-Dr. Betty J. Davis. Assistant Superintendent. Curriculum Management. Pontiae School District. Michigan



### **DESIGN DETAILS**

No matter how experienced the architect, every school design project represents a challenge and, when the project is completed, a set of lessons learned. Changing concepts and standards in educational programs, new technology, building code modifications, and an ever-evolving array of design options and products—ranging from roofing systems to building alarms—mean that with each school construction project, the building team breaks new ground—not just literally, but in planning and design.

The design challenge is compounded when the school plans to host community activities on a regular basis. The varied needs and issues of a broad group of users—essentially a secondary tier of "clients"—come into play. In addition to the basic problems addressed through effective building zoning, design considerations must include adequate security, ample and convenient storage, clear entry demarcation, effective building signage, energy conservation, appropriate lighting, and durable finishes and furnishings.

V

Security issues affect a number of planning and design factors in modern school construction. Can visitors park in a convenient, well-lit location and walk safely to the school building? Will they be able to find the front door easily? Will they be "screened" by reception or administrative staff? Does the internal arrangement of space eliminate unsafe and unsupervised spaces at the ends of corridors and hallways and in hidden recesses? Can academic areas be closed off easily?

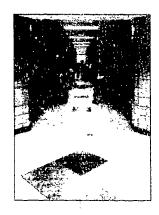
Inside and out, a number of other design features also play a role in securing schools and ensuring the safety of students and visitors. Appropriate building siting and access simplifies supervising duties for teachers and administrators while children are entering and exiting the school. While insufficient entries and fenestration may compromise

function and comfort, too many doors and unsupervised entry points become security headaches, as do windows through which a facility can easily be accessed. Landscaping, while integral to efforts to "de-institutionalize" educational facilities, may also serve as a hiding place for vandals and other unwelcome strangers if plans are not carefully conceived or the grounds are not maintained.

While some systems find that active community use actually reduces the risk of vandalism and theft, others require added security measures in terms of alarm systems and surveillance equipment. Interior finishes must be as durable as possible, yet attractive and easy to maintain. Careful use of glass in public areas: specifying metal, fiberglass, or wood furniture instead of upholstered furniture; and installing furniture, finishes, and fixtures that can't easily be damaged minimizes risk of destruction without hampering design quality.

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Energy conservation and controlling utility costs is also a driving factor in educational facility design. The ability to automate energy management functions and limit heating and cooling to areas in use has become a crucial operational requirement, especially when community use is involved. The use of small, modular boilers, for example, produces appropriate levels of heat and offers system redundancy. Separate ducted fan systems or independent cooling systems for specific areas can enhance such flexibility. Many automated energy management systems further support extended use of facilities by allowing administrators and school staff to program in after-hour requirements: if the gym is used on Saturday afternoons for basketball leagues, for example, or the auditorium is in use on Thursday evenings for choir practice, the system will automatically heat and cool those areas during the scheduled time period.



Exterior and interior signage and directional information is also a critical component of a well-designed school, especially one that welcomes the community. Color coding corridors and hallways simplifies circulation in a large, complex building layout. Associated plan directories or directional signage in visible locations minimizes confusion and the likelihood of visitors wandering through the school.

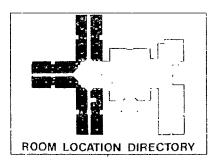
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Many schools anticipating heavy use of their facilities by the community invest in flexible and durable furnishings that withstand wear and tear and accommodate varied use. Seating in commons, cafeteria, or auditeria space, for example, must often be lightweight and stackable to facilitate rearranging and storing. Tables should also be lightweight and portable with simple mechanisms for storing and setting up. Many models also offer adjustability for use by small children as well as older students and adults. Upholstery, if pecified, is typically a highly durable and dark fabric that wears well.

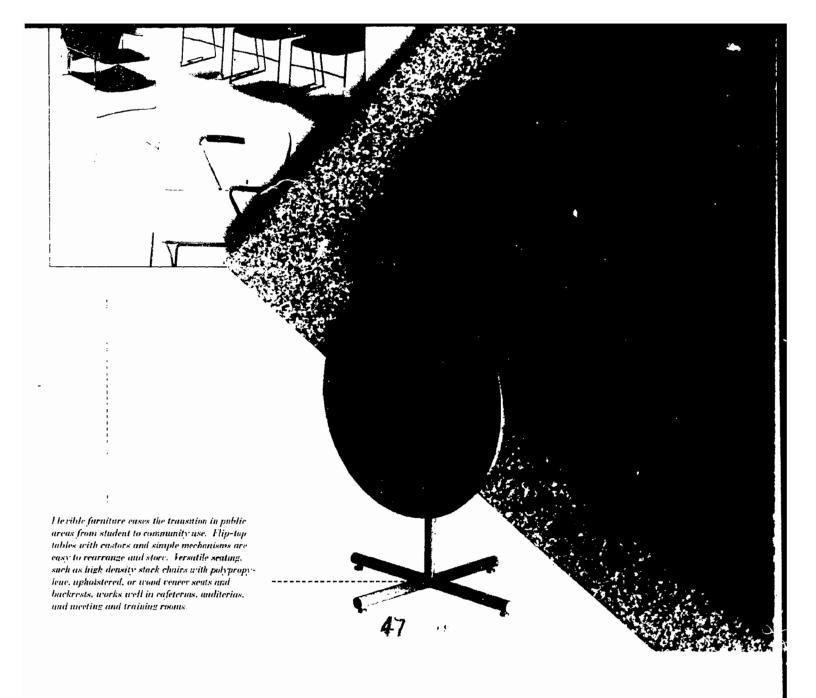
Contemporary options in floorcoverings, window treatments, and wall finishes offer increased wearability over those available in the past. Stain-resistant carpeting, for

setting. Terrazzo, long an industry standard in school design, still holds as one of the best options for high-traffic areas. In an ever-changing design environment, terrazzo remains a constant: easy to clean, durable, and attractive.

example, can now be used in an auditeria



Color coding in the corridors at Myandot Run Llementary School in Powell, Ohio, helps direct visitors. A corresponding directory provides orientation and serves as a legend to the facility coding system.



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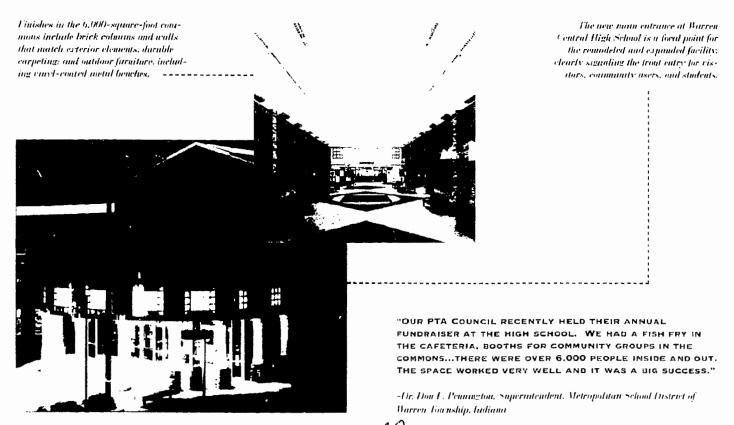
### WARREN CENTRAL HIGH SCHOOL; INDIANAPOLIS, INDIANA

When the Metropolitan School District of Warren Town ship embarked on its latest building program for Warren Central High School, the first decision made was the biggest: they determined, in essence, that the school needed to be turned completely around. A series of prior additions and renovations since the original construction in 1959 made access and circulation difficult. For many years, the school's convenient "back door" had been the most popular entry, meaning that only first-time visitors who didn't know their way around used the building's front entry on the south side.

Relocating the front entry to the northern, more accessible side of the building—previously the back entry—implified visitor entry and created a focal point for the high school's new front facade. The canopied entry leads to a new 0.000-square-foot commons area with access to the cafeteria, media center, and administrative offices

Scale was important to the success of the commons space, where many of the 2,700 students of Warren Central High School gather between classes. The twostory, skylit space provides a bright and cheerful environment, in which a sense of being outdoors is evoked through ample light, open space, and use of exterior materials and furnishings.

The commons provides surge space for the cafeteria, which is frequently used for after-school functions. The cafeteria is designed to be divisible for small groups and is equipped for audio-visual presentations. The high school also houses many adult and in-service education programs, for which separate parking and access is provided. A daycare center is located in one corner of the building with its own entry, drop-off area, and playground. The center serves children of the faculty and staff and provides instruction in early childhood development for students.





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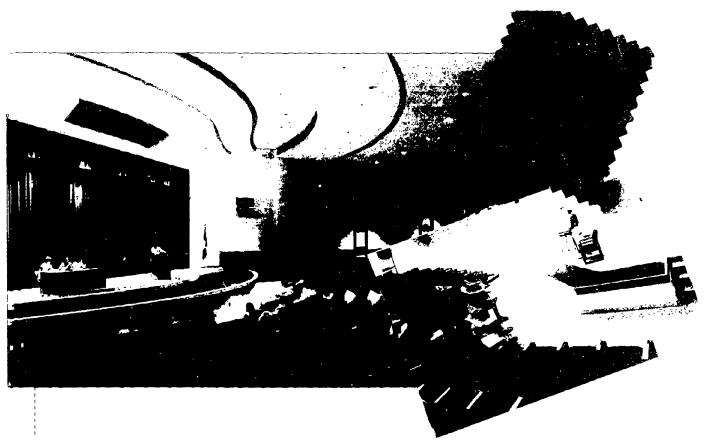
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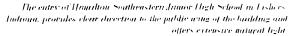
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Settings that require increased comfort, such as the auditorium and becture half at Ocean Lakes High School in Vieginia Beach, Vieginia, calltive probled, uphalstered seating, preferably in darker colors.







# 5 CELEBRATING THE ARTS

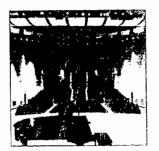
Auditoriums. Auditerias. Cafetoriums

"WITH THIS OPENING, WE ARE HEIGHTENING THE ARTISTIC OPPORTUNITIES OF OUR ENTIRE COMMUNITY. THIS FACILITY ALLOWS US TO INTERWEAVE THE ARTS THROUGH OTSEGO COUNTY LIKE A GOLDEN THREAD, ENRICHING THE VERY FIBER OF OUR TOWN."

from the dedication program for the opening of the Man L. Gornick Auditorium at Gaylord High School, Gaylord, Michigan, February 1995

### ■UDITORIUM:

- ESIGNED FOR ERFORMANCES AND ARGE ASSEMBLIES.
- = IXED SEATING,
- LOPED FLOOR.
- TAGE, THEATRICAL
- -IGGING, ACOUSTIC
- OUND REINFORCE-
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- HEATRICAL LIGHT-
- MG AND SOUND
- YSTEMS. STAGE
- -UPPORT AREAS





### CAFETORIUM:

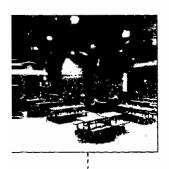
PRIMARILY DESIGNED AS A CAFETERIA; ALSO SERVES AS PERFOR-MANCE/ASSEMBLY SPACE. PORTABLE SEATING, LEVEL FLOOR, STAGE OR RAISED PLATFORM, ACOUSTIC TREAT-MENT, SIMPLIFIED PERFORMANCE LIGHTING AND SOUND SYSTEMS, MULTI-USE AREAS OFTEN DESIGNED TO PROVIDE STAGE SUPPORT

### AUDITURIA:

PRIMARILY DESIGNED AS PERFORMANCE ASSEMBLY SPACE; ALSO SERVES AS A CAFETERIA. PORTABLE SEATING. TIERED FLOOP, STAGE, THEATRICAL RIGGING, ACQUSTIC SOUND REINFORCE-MENT DESIGN. PERFORMANCE LIGHTING AND SOUND SYSTEMS, STAGE SUPPORT AREAS



### **CELEBRATING THE ARTS**



MLAY CITY HIGH SCHOOL AUDITERIA

■ Designed as a community—entered facility for Inday

ity: Michigan Imbay City

light School's auditeria inel

school system criteria for

lighly flexible space.

Auditorium-style scating

recommulates nearly 500:

for dining functions, the

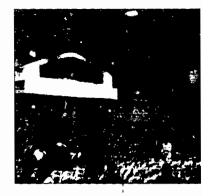
multeria scats marty 400.

The muliteria features a fullsize working stage, theatrical Jighting and cartains, acoustical sound reinforcement, a catu all, and a sound and light control soon. During the day, sortable furniture facilitates size as a cafeteria and study stull. Clerestory windows with electronic blinds provide sound day light While K-12 schools have always embraced the performing arts—encouraging students early-on to develop their dramatic and musical talents and expressive interests—schools today host a much broader array of community performances and cultural events than ever before. School-based performances are no longer limited to a modest schedule of assemblies, band concerts, and annual musicals—encompassing entertainment and instruction ranging from symphony concert series, dinner theater programs, and barbershop quartets to community award programs, lecture series, and town meetings.

The facilities that house the performing arts in primary and secondary schools are becoming as varied as the programs themselves. School systems have embraced options beyond building either a full-scale auditorium or "making do" with a lackluster and often disruptive cafeteria setting. The need to maximize use of space and stretch construction budgets has led to the emergence of cafetonum or auditeria space. The results demonstrate that flexible sound and lighting systems, portable furniture, durable finishes, and creative use of space can almost magically transform a brightly lit and efficient cafeteria setting into a dramatically lit, intimate theater.

Ideal for elementary schools in particular, commons areas and cafetoriums are flexibly designed spaces primarily geared to dining and food service activities, but accommo-

dating to assemblies and stage performances as well. Portable furniture and flexible seating allow multiple arrangements for meetings and performances: a raised stage or platform facilitates viewing from a level floor. Terrazzo wears well in a high-use area such as a cafetorium, white new stam-resistant carpets offer acoustical banefits. Though cafetoriums typically provide a high level of natural light, window freatments that mask daylight and multi-level dimining systems provide flexibility to create performance lighting.





### CRESTVIEW SCHOOL AUDITERIA

The auditeria at Crestview School in Convoy: Ohio, features a full stage and theatrical lighting, sound, and acoustical systems. In addition to use by the school's K-12 students, the auditeria hosts recitals, community players' drama programs, wedding receptions, dance clabs, bunquets, and activities for senior citizens.

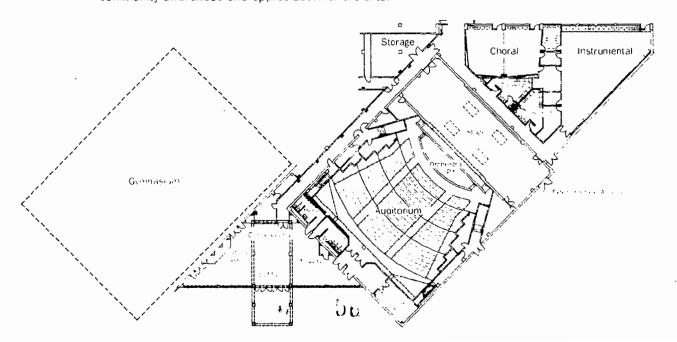


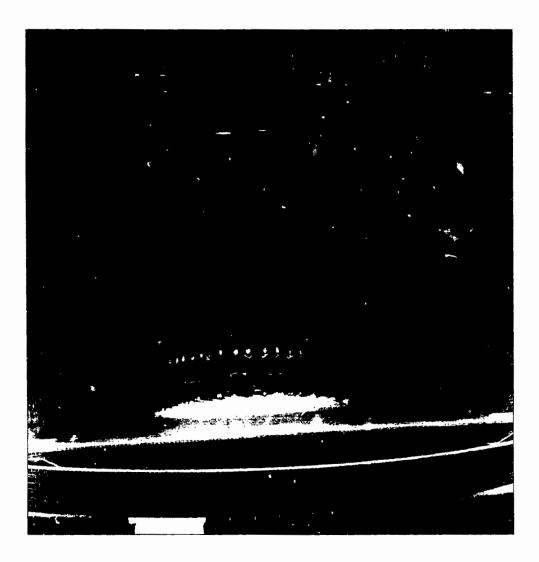
The 10.283-square-foot anditeria at Crestview School sears 550 during performances and doubles as a K-12 dining area during the day: An operable wall creates separate elementary and junior/senior high during vooms

### **CELEBRATING THE ARTS**

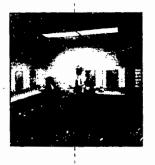
Increasingly popular with community dinner theater groups and organizations hosting banquets, auditerias offer more of a traditional auditorium setting through the inclusion of stepped, or tiered, flooring. The auditeria concept has proven successful in accommodating the daily activity and wear and tear of a standard cafeteria through the use of portable seating and table arrangements and highly durable finishes. Carpeting is typically a sturdy, stain-resistant composition; color and pattern variations can improve awareness of the tiered floors and prevent missteps. Acoustical treatments and theatrical sound, lighting, and rigging systems enhance stage use.

Many school systems find that a traditional auditorium is still needed most—especially at the high school level or if the community lacks a facility for local performances. Offering a professional theater setting, auditoriums provide opportunities for students to learn performance production skills comprehensively, while supporting a wide range of community needs. Schools constructing full-scale auditoriums today often build formal relationships with local performing arts groups, entering into partnerships to help win support for the auditorium in fundraising, establish usage agreements, and increase community awareness and appreciation for the arts.









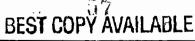
### NORTHVIEW HIGH SCHOOL AUDITORIUM

Northeiea High School in Brazil, Indiana, includes a 650-seat anditorium with a full working stage, orchestra pit, and dressing rooms. The facility is heavily ased by the community, including the Indiana State University symphony.

### MARYSVILLE HIGH SCHOOL AUDITORIUM

The 750-seat auditocium at Marysville High School in Marysville, Ohio, includes an ovchestra pit, dressing rooms, projection control room, and property room. The 6,900-square-foot theater features a complete sound and lighting system and is acoustically funed through the use of angled and stepped sidewalls, acoustical reflector panels, and a sound absorptive rear wall. The stage equipment system includes a five cartain, valuace front cartain, borderlights, legs and picture sets, and and year stage travelers, and a scenecy valler.

The auditorium shares a large public lobby with the gymnusium. The entry area includes concessions and ticket sales areas.





Regularly used by local theater groups, the Petoskey Middle School anditorium has full sound and lighting systems, stage rigging, a recessed orchestra pit, caticalk, projection room with a spiral staircase, and acoustical wall treatments. A theater planning committee, composed of school and community representatives, met monthly during the planning process.

### DAKOTA HIGH SCHOOL AUDITORIUM

Dakota High School in Macomb.
Michigan, features a 1,000-seat auditoriam with a full-working fly stage and
orchestra pit. The favility has sloping
main floor seating and tiered seating from
the first to the second floor level, and
also includes dressing rooms; a property
storage workshop; a catwalk system; a
large, centrally located control room; and
various side bay and follow spot decks.



### COOPER CITY HIGH SCHOOL AUDITORIUM

A double-sided stage at Cooper City High School in Horida allows for both (cuditional auditorium and outdoor amphitheater performances.

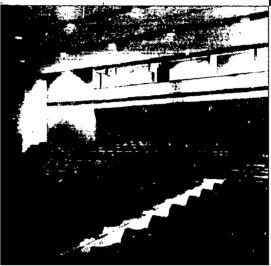


# PETOSKEY MIDDLE SCHOOL AUDITORIUM

Flo 550-seat auditorium at Petoskey Middle School in Petoskey, Michigan, features a folding wall that permits dividing the facility into 200-seat upper and 350-seat Jower largescale instructional spaces. A portion of the scating has tablet arms for austruction sessions

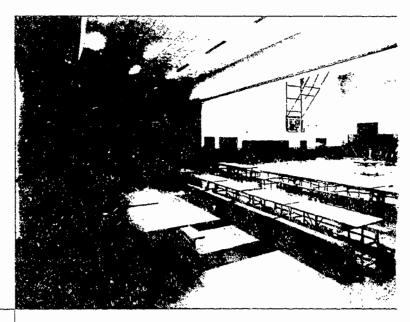


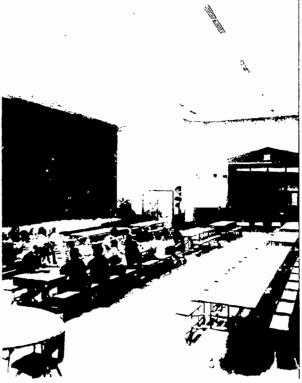




## ANNA ELEMENTARY SCHOOL COMMONS

Iwo operable walls add flexibility to the commonst cateteria at Aona I lementary School in Aona, Ohio, Acoustical ceiling treatments over the stage over provide sound reflection, absorption, and naturally enhanced reverberation. The overs fluorescent and trick lighting system includes dimining capabilities. The stage rigging includes the main curtain, borders, and a cyclorunia curtain that creates wing space—all of which can be drawn back and hidden awny in "pockets" behind doors when the area is in use us a music room.





The commons calclerin at Anni I lementury School can be transformed into community assembly space for over 1,000 when opened to the adjacent 25 unusum.



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### ALAN L. GORNICK AUDITORIUM; GAYLORD HIGH SCHOOL, GAYLORD, MICHIGAN

When the Captain Market school system began places the malieurem for its new 1,200-student high school, it called upon members of the local arts community to take part in the process. The town of Gaylord did not have an auditorium, and representatives of the arts council, symphony band, church groups, dance troupes, choirs, and a number of other interested citizens readily responded to the challenge and began meeting with the process.

Chief among the auditorium committee's recommendations was the inclusion of an orchestra pit. Although this feature was not accommodated in the preliminary budget, the committee determined that other components that could be added later—including sound, lighting, and curtain equipment—should be cut from the initial construction budget, confident that future fundraisers would enable the school to add these items later. (A subsequent private

donation permitted these systems to be included in the original construction.)

The committee also took time to explore the issue of size carefully. The group sought a facility large enough to accommodate major performances for the community, yet one that still held an intimate quality for the senting. "The committee also brought to our attention the issue of royalties," says Gaylord Community Schools Superintendent Mason Buckingham. "Royalties that must be paid on

Theater and musical performances and large-scale instruction groups are easily accommodated in the 9.100-square-foot auditorium, while a music suite adjacent to the stage doubles us toth dressing round staging space and as music class-rooms during the day.

The auditorium features a sloped theater floor structure; accessibility elements include level access directly to the stage along one side, a bridge to the projection booth from the secoud floor commons area, and a chair lift in the recessed orchestra pit.



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"Our first major school/community performance was "The Music Man." " says Gaylord Symphony Band Director Halph Schweigert. "The interaction between the kids and the members of the community was really exciting."

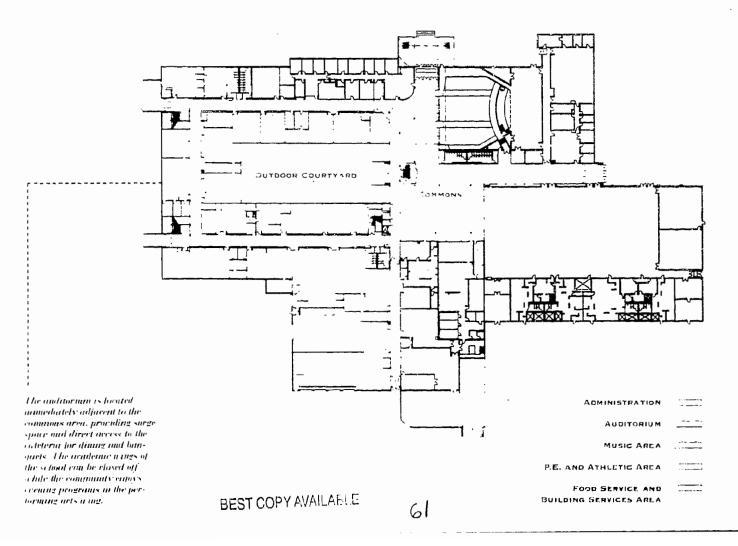


plays are determined by the number of seats in an auditorium, not the actual attendance. This was another reason to keep the size limited."

The resulting 600-seat theater complex, the Alan L. Gornick Auditorium, leatures a 1.800-square-foot staze large enough to accommodate the 100-person Gaylord Symphony Band as well as numerous smaller-scale performances. Over 600 square feet of space in each of the offstage wings provides ample stage support. The recessed orchestra

pit enhances major musical performances, yet features an extended pit cover for thrust stage settings and to ensure student safety.

"The committee reached a compromise on the proscenium," says Buckingham. "The needs for dramatic performances in terms of its size and the space behind are much different than for band or orchestra performances, where a thrust stage is required. We added sound deflector panels behind the proscenium to project sound." "Our committee has stayed together since the opening of the auditorium," adds Buckingham. "They are now working on use policies, such as whether to allow video cameras. Their support and involvement has been extremely important, and the performances we've held have been a big success. Ed say the drama program in our high school has doubled in interest as a result of the community performances."



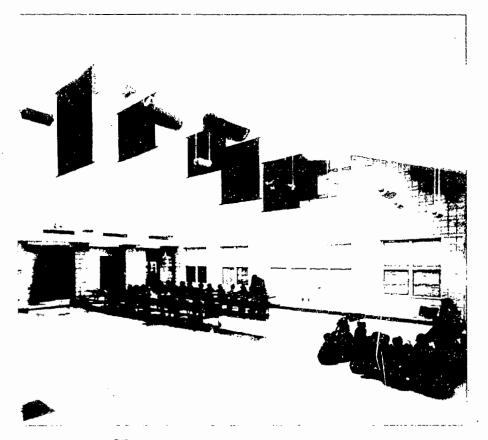
### WYANDOT RUN ELEMENTARY SCHOOL COMMONS; POWELL, OHIO

We call our space a commons, says Olentangy Local School District Supernatendent Keith E. Richards of the large authorise space at Wyandot Run Hementary School. "It works exceptionally well, We have a lot of community use. P1A functions chamber of community use. P1A functions chamber of community use. P1A functions chamber of community use. P1A functions we ve used it for everything trongeng hunts to pancake breakfasts. It has great flexibility."

The commons functions daily as a caleteria, with staff dining and a full-service katchen before to the colorful, brightly lit space.

Carpeted steps and a stage area at one end facilitate performances: operable walls also permit use of the stage area as a classroom. For large functions such as the school's winter concert, the stage area also opens to the gymnasium on the other side, which accommodates larger and enables the commons side to serve as offstage space.

Though Richards describes himself as a fair of the performing arts—noting that he believes "communities—bould be building auditoriums, especially at the high school level —he says the commons/caleteria space at Wyandot Run is "a good, efficient use of space." The adds that he is pleased at the level of community use of the commons: "The community should be able to use schools freely, within accounts to the community."



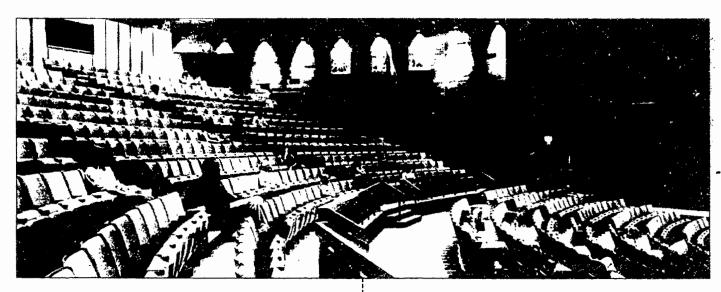


The small AN high stage includes a pressentium opening am cuctain. Students can sit on the rade steps, and portable risers can be brought onto the stage

lianners and brightly colored suspended trapeze lighting create a turn welcoming space for students and the community.

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# SOUTHSIDE COMMUNITY EDUCATIONAL AND RECREATIONAL FACILITY AUDITORIUM; ELMIRA, NEW YORK



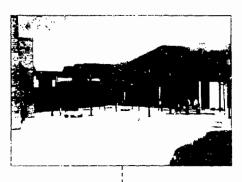
A 900-seat theater is at the heart of Llmra. New York's, Southside Community Educational and Recreational Facility. Built in three wings totaling over 237,000 square feet, the high school was conceived with community use in mind from the start, and plans for the theater were no exception. Southside is open almost every day and night," says retired principal Jerry O Dell, who helped guide the planning process for the 1 700-student school.

The auditorium is widely used by the community for musicals and plays, dance recitals, and meetings. Scheduling often presents a challenge, but it's a great way to use a school.

Barrier-free, the auditorium features a sloping floor for optimum views from every seat. An orchestra pit is large enough to accommodate a large band and features a hydraulic lift for conversion to a thrust stage. The theater has a full loft and "1" track rigging system; performance lighting and sound systems, including a multi-scene dimmer board controlling 100 lights and 30 circuits; an intercom system linking technicians throughout the theater to the stage manager; and lighting and sound controls at the rear of the house. Two additional lighting bay areas are available for use during community meetings.

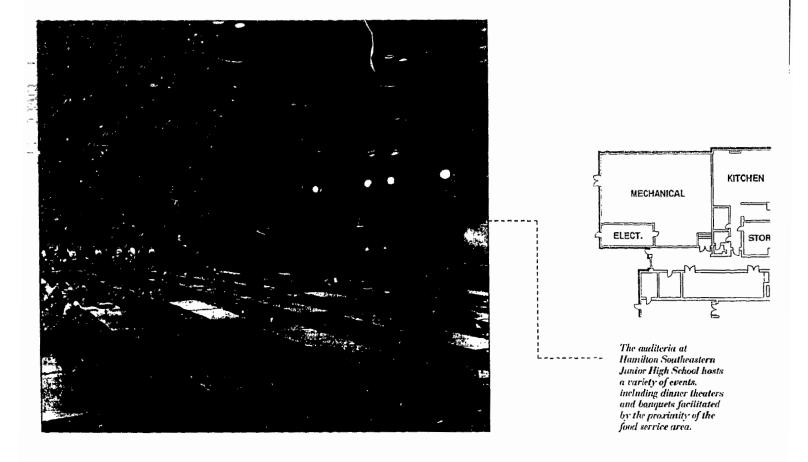
Stage support areas include a green room, scene shop, men's and women's dressing rooms and showers, costume room, and storage preparation area. At the rear of the theater, a television/radio studio adds versatility to the theater's function, accommodates classes in broadcast media, and supports production activities for community programs. The nearby music suite contains a library rehearsal classroom, uniform storage room, practice rooms, vocal and instrument rehearsal rooms, a workroom, and an equipment storage area.

The 900-seat theater at Southside provides an opportunity for students to perform in a professional playhouse setting. The theater is extensively used by the community as well.



Southside is designed as a recreational, cultural, and educational building for the entire community.

### Hamilton Southeastern Junior High School Auditeria; Fishers, Indiana



Now home to craft fairs, worship services, cub scout banquets, and dinner theaters. the auditeria at Hamilton Southeastern Junior High School functions productively as auditorium, cafeteria, and multi-purpose assembly space. The facility provides seating for 300 for dining purposes and 500 for performances, and also serves as a study half.

"The auditeria works extremely well for us," says Principal Roger Norris. The sound system is superior to that of a typical cafeteria. The lighting and acoustics are wonderful. You can really see and hear the difference—our choir sounds so much better than they

did when they had to sing in a gym."

Norris adds that changing the cafeteriatype seating to auditorium seating is not difficult, and that flexibly designed space in proximity to the stage provides support areas for performances. "We have a couple of small dressing rooms, and the teachers' dining room is connected to the stage through a back hallway—the kids can use it as backstage space."

The auditeria design echoes the exterior treatment of the building, and features brick side walls, a brick proscenium wall, tiled columns, and angled drywall bulkheads. Carpeting and a suspended "acoustical

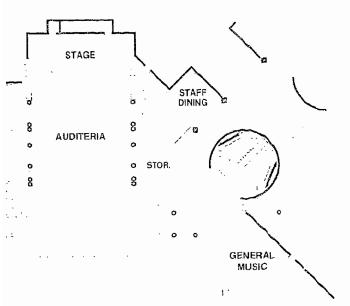
cloud" system of reflector panels provide sound reinforcement within the space. Norris notes that the tiered floor, which features alternating carpet colors, has not presented a problem for dining arrangements—or even dances. "We hold our eighth-grade graduation dances in the auditeria because it's a more inviting atmosphere than the gym."

Other large, non-athletic events hosted by the school have included a community craft fair and a regional girl scout gathering. According to Norris, these events took place in the auditeria, the gyms, and "just about every include the community wing of the school."

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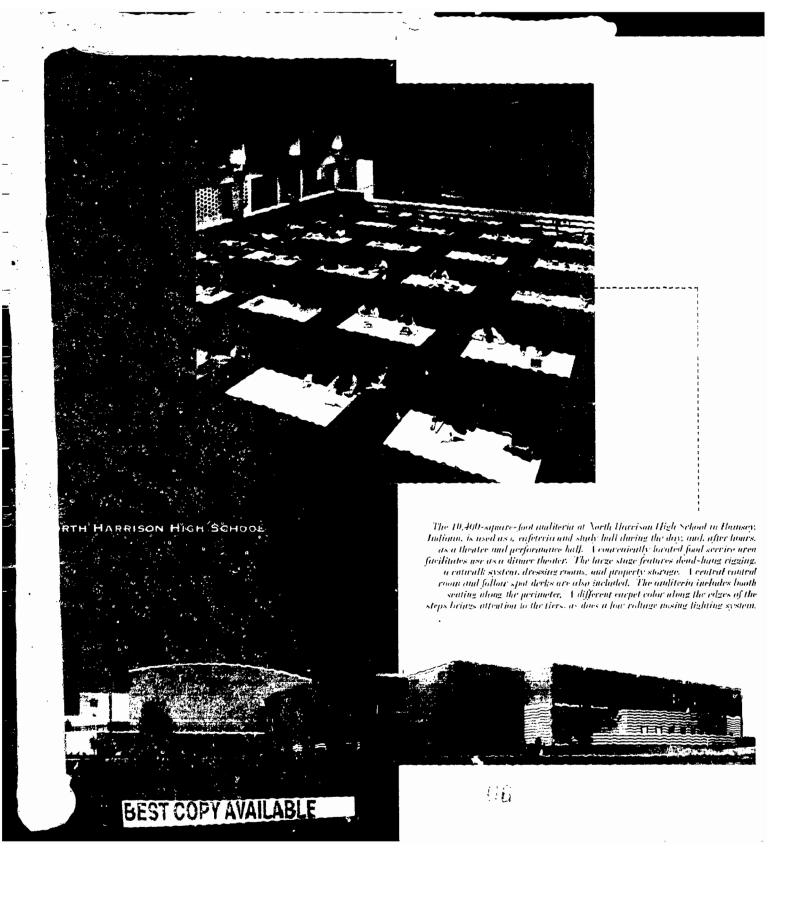
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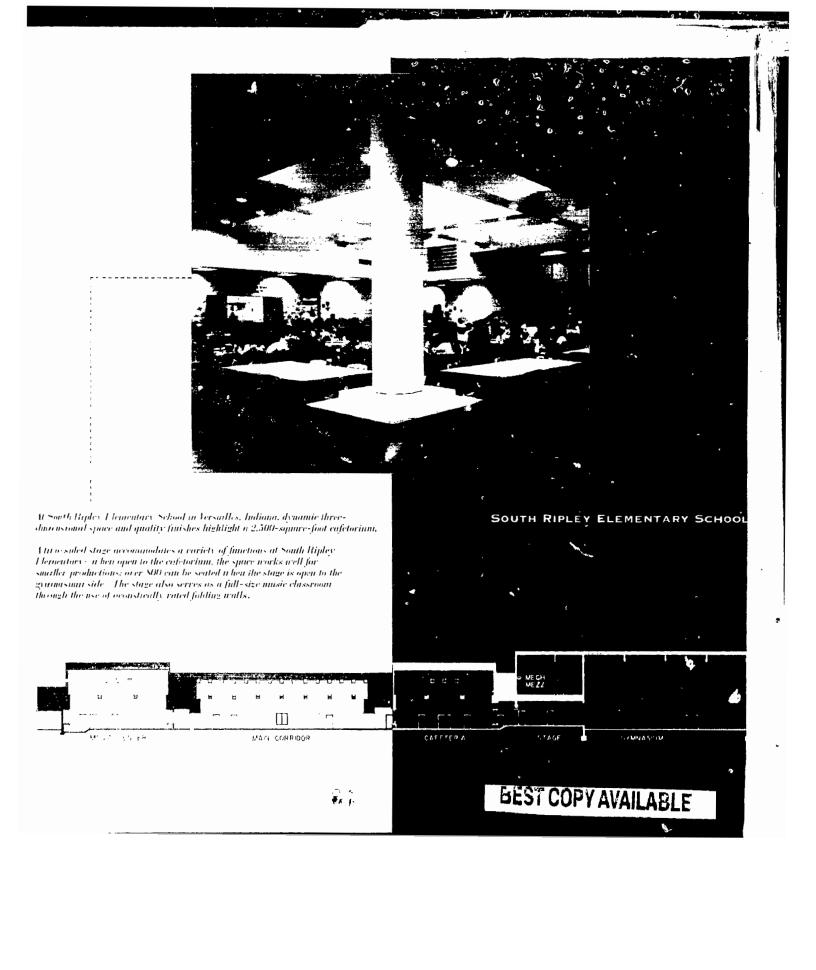


The public area of the junior high school is housed in the left wing; academic areas lie to the right.











"SPORTS PROVIDE A CRITICAL DIMENSION TO THE HEALTH AND WELFARE OF OUR STUDENTS. THROUGH OUR COMMUNITY PARTNERSHIP WITH THE DADS CLUB, WE SEE KIDS STARTING OUT AT FIVE YEARS OLD AND STAYING ACTIVE THROUGH HIGH SCHOOL. THOUSANDS OF KIDS ARE INVOLVED EVERY YEAR-IT'S A TREMENDOUS BENEFIT TO OUR SCHOOLS."

-Dr. R. Stephen Tegarden. Superintendent, Carmel Chy Schools, Indiana





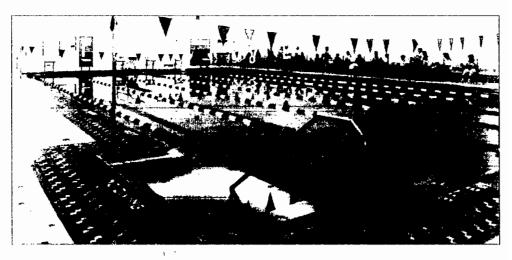
### RECREATIONAL FACILITIES



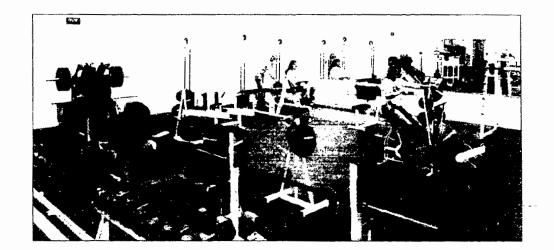
The 7.000-square-foot gyanosium at New Britton Llementary School in Lishers, Indiana, seats 350 spectators and was designed for afterlowes use by the public. The gyan can be secured from the rest of the building and public restrooms are acrossible. "Recreation is a very big part of what we are doing in Hamtramck. If we can get students to feel better about themselves through recreational activities—and build up their self esteem—they're more likely to stay in school," says Dr. Thomas J. Beltramo, superintendent of Hamtramck Public Schools in Michigan. "And if we can get parents involved through recreation, and they see school as a safe, helpful place with resources for their kids, then we'll have better attendance and more support."

Sports and recreation represent the most popular community activities in K-12 schools throughout the country. Youth leagues constantly fill the baseball diamonds, football and soccer fields, indoor and outdoor basketball courts, and gym facilities on a year-round basis. As more and more people of all ages make exercise a regular part of their daily or weekly schedule, the availability of basketball and volleyball courts, weight and exercise rooms, running tracks, and swimming pools becomes a critical need within neighborhoods.

Recreation also presents an opportunity for school systems to link efforts with local agencies, such as municipal parks and recreation departments, to build and operate gyms, pools, ballfields, bike trails, concession areas, and spectator facilities jointly.



The natatorium at Wilson Middle School in Muncie. Indiana, seats 200 speciators. The six-lane, 25-yard pool with a one-meter diving board will be open to the community during the summer.



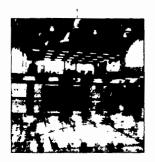
Well-equipped weight and fituess rooms such us this facility at Ocean Lakes High School in Virginia Beach, Virginia, often attract residents of all ages from nearby neighborhoods.

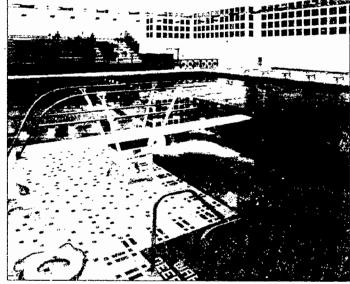
Many schools have successfully established partnerships with sports groups, businesses, and civic organizations to share athletic facilities and cooperatively run programs.

In Barrington, Illinois, the community sponsored the construction of four softball fields on the high school grounds. "We call it our 'Field of Dreams,' " says Dr. Frederic C. Vorlop, superintendent, "The fields are used by the high school girls' softball team and the P.E. department, as well as the Little League and other community softball and baseball programs for youth. This was a major fundraising effort for the community, and everyone has benefited."

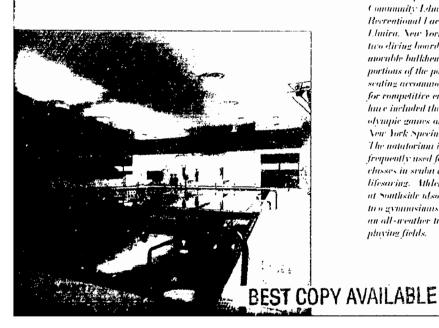
The Carmel Clay Schools in Indiana enjoy long-standing support from the local Dads Club. "The Dads Club oversees all of our outdoor athletic facilities." says Dr. R. Stephen Tegarden, superintendent, "They not only maintain the property, they are very involved with the capital expenses. They've built fences, concession stands, press boxes, lights . . . they've essentially developed all of our outdoor fields. We offer them use of our indoor facilities on a non-fee basis. It's a very productive relationship, and it has really increased the availability of facilities for our kids – both during and after school."

The upper level of one of the zyms at Park Tudor School in Indianupolis, Indianu, features a fitness deck, an elevated running track, and locker space. The 600-seat zym includes a main basketball court, two cross courts, a volleyball court, weight room, and support areas.





Dakota High School's natatorium has a combination eightlane 25-yard and four-lone 25-meter swimming pool with a diving well. The school system is currently exploring a "health club membership" program for the community.

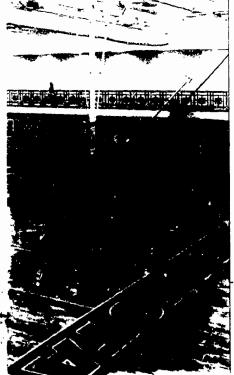


I requestly used by scular vitizens and others in the community; the six-lane swimming pool at Southside Community Educational and Recreational Lacility in Llmira, New York, features two diving boards and a morable bulkhead to separate portions of the pool. Spectator scating accommodates 300 for competitive events, which have included the local senior olympic games and the New York Special Olympics The natatorium is also frequently used for community classes in srubn diving and lifesoring. Athletic facilities at Southside who include tu o gymnasiums, a stadium, an all-weather track, and playing fields.





The gymnusium at Edison Elementary School in Hammord, Indiana, shares a two-sided stage with the commons area. A cannus turp covers the wood floor during performances.



The gymnasium at South Ripley Llementary School in Tersailles, Indiana, has a regulation-sized main basketball court with two full-sized cross courts and senting for 800. I two-sided stage opens into the gym to allow school and community performances to be presented to large groups Independent internal locker rooms and restroom facilities enable the granusium to be used by the community while isolated from the remainder of the building.

The 2,000-sent gymnasume at Dakota High School in Macomb, We higan, teatures a second-level emining track.

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# HAMILTON SOUTHEASTERN JUNIOR HIGH SCHOOL; FISHERS, INDIANA

When the Do-Si Squares host their Spring Extravaganza at Hamilton Southeastern Junior High School in the spring of 1996, they will attract expert square dancers from all over the country. "Some of the top callers in the nation will be there," explains Jim Lewis, who is organizing the event with his wife, Luc. "We expect to have over 800 people. That's 100 squares of four couples each, We need a lot of room and the wood floors in the gynts are the best surface—it's a lot easier on our feet."

The dancers will find plenty of space to load the boat." "exchange the gears," and

respond to the more than 125 square dance calls they'll bear at Hamilton Southeastern. They will use both gyms: a 1.000-seat spectator gymnasium and an adjacent auxiliary physical education gymnasium. Conveniently located in the public wing of the building, close to visitor parking, concession areas, locker rooms, storage areas, a weight room, and restrooms, both gyms are "in constant use" according to Athletic Director Stan Morris—frequented by sudents, youth leagues, adult recreational programs, and a host of events ranging from dances to craft fairs.

"Scheduling is not usually a problem for us." says Morris, "Our junior high activities have priority. After that we allow use by other schools, and then the community." Athletic events have ranged from the floosic State Games girls' basketball tournament and local YMCA youth league activities to th regional and state cheerleading finals. "The gyms are used a lot by our community." say-former PTO president Janet Belden. "There always a shortage of gym space in our area, and it would be silly to see the school sit idle And if someone can freely use a school, they feel that it's more valuable to them."

The gramosiums are easily accessible to the community, while the acodemic n ing of the building can be closed during off-hour athletic events. Acoustically treated walls procide sound absorption between the gramusians and the adjacent music suite.

The gynmasiums at Flumillo Southeastern Junior High Schoo have been used by YMCA yout leagues, gut scouts the local 144 and the PTO for its annual craft for



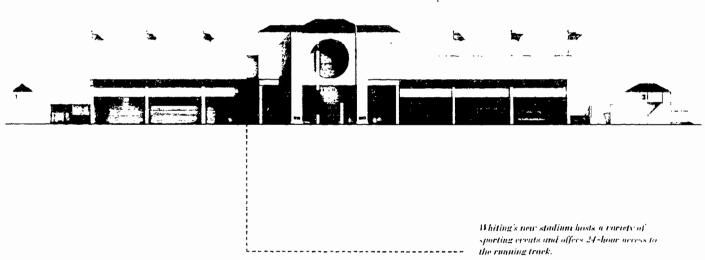
# WHITING ATHLETIC COMPLEX; WHITING, INDIANA

When the rown of Whiting first made the decision to improve its athletic facilities for Whiting High School, residents had no idea of the bonus use they would eventually realize in the new complex that resulted. The Whiting Physical Education, Athletic, and Administrative Complex learnes a wide range of recreational and sporting facilities—everything from softball fields to swingsets—as well as instructional and office space.

The Whiting complex is composed of three collocated yet diverse facilities: a football, track, and soccer stadmin that includes a 4.906-seat grand-tand with a press box, restrooms, concessions, and storage; a soft-ball facility with portable alaminum bleacher seating for 480 as well as a press box, concession area, and restrooms; and a general education building housing three kindergarten classrooms, locker rooms, training, and laundry rooms.

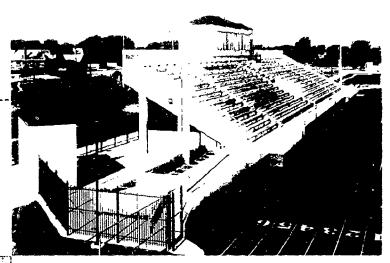
"We needed to provide instructional space for our kin/lergarmers," says Jim Buckley, former president of the Whiting School Board. "But we had no available land. It made sense to locate the kindergarten classrooms in the same administrative facility as the locker rooms and training space." The 22,000-square-foot building also houses offices for the district, as well as the school board meeting room.

The Whiting Physical Education.
Athletic, and Administrative Complex was conceived with community use in mind at the earliest stages. "Our facilities are used by all types of sports groups." says Buckley. "We have soccer leagues, girl's softball for all age levels, football clubs...our track has walkers every day from 5:30 in the morning until midnight. I've seen teenagers out there next to people in their eighties."



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An all-weather, 4001-meter track sucrement and succer tields. The press box features a press system, with bookspeakers located on the action the grandstand extends beyond the first track. I ake Michigan and Chicago in this





The Whiting complex includes three kindergaries and pre-school classrooms on the first floor. School offices and a necting room are located on the second floor.



Whiting's multi-use complex includes early ciribilition classicionis outdoor play in eas, and high school athletic facilities which are also used extensively by the local parks and recreation department and others within the community. A. Walk of lame, near the grandstand contains the mines at Whiting High's hood grandantes in large parens.

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# ARMSTRONG PAVILION; INDIANAPOLIS, INDIANA

A 40.000-square-foor building designed to promote involvement in sports by students and community members. Armstrong Pavilion is open on a year-round basis, often for more than 15 hours a day. Owned and operated by the Metropolitan School District of Decatur Township, the facility gives priority to the adjacent high school and middle school, but welcomes community use from within the township and the surrounding areas.

"We offer access to Ariastrong Pavilion

through either annual membership fees or single visit fees." says Wayne Fisher, recreation manager. "Many of the senior citizens in our township use the indoor track and the weight room. We specified multi-purpose fitness equipment that is easy to adjust, with options for low weights. The seniors can use the machines for stretching and building up tlexibility and strength."

The basketball courts see constant use, according to Fisher. "A lot of residents use the courts early in the morning before they

go to work, or in the evenings for a pick-upgame." Armstrong Pavilion also offers acrobics classes in the evenings.

The main gynmasium has four multiuse basketball/volleyball/tennis courts and a jogging track surfaced with a synthetic resilient flooring. Motorized divider curtains and basketball goals facilitate a variety of uses. The pavilion also features a motorized batting cage, a weight room, locker rooms, showers, storage, administrative facilities, and a public lobby.



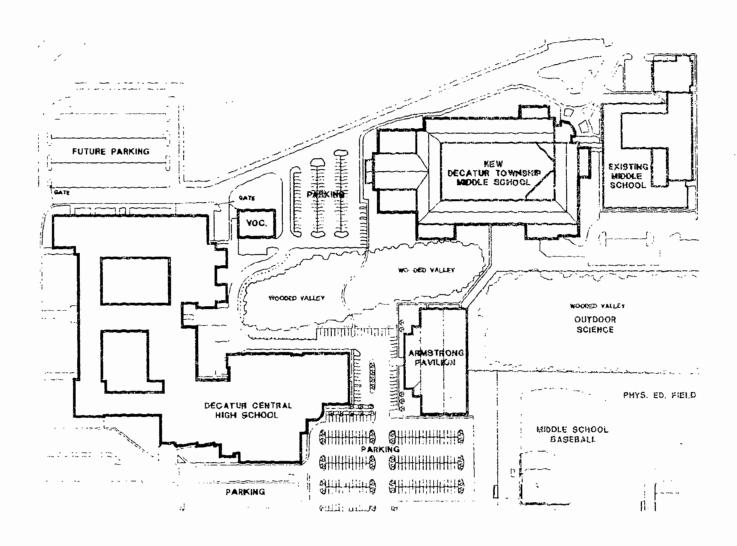
Venistrong Pavilion is frequently used for after-school intraniment programs, enabling students who are not on junior or senior high tennis to participate in a cariety of sports.

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(dults use the paralion for nerabies, basterball, running, and weightlitting Orraed and aperated by the school system. Armstrong Paralion offers memberships to the commutaty on an atomal basis.

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# SCHOOLS FOR ALL AGES

"EDUCATION IS NOT A K-12 PROCESS. WE HAVE PRESCHOOLERS THROUGH SENIORS IN OUR HIGH SCHOOL."

Muson Buckingham.
 Superintendent, Gaylord Community Schools,
 Michigan

# DAYCARE



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Seniors in the Convoy: Ohio, area visit Crestview School once a month for hunch. The school is also frequented for bridge tournaments and other social activities.



During a inter normings and evenings senior edizins visit Crestrien School to walk a one had inde course around the corrulors

Often starting as early as 6:00 a.m., with seniors arriving for indoor walks on wintry mornings and toddlers and preschoolers settling in not long after, schools today are open and busy long before and after the regular class day. Administrators emphasize that schools have become a resource to people of all ages, citing daycare, preschool programs, adult education, and activities for senior citizens as a frequent, extended use of primary and secondary educational facilities.

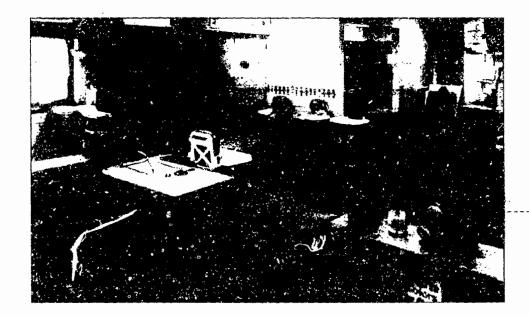
Daycare has become a vital service for students, faculty and administrators, and



Artivities at Anna Llementary School in Anna, Olao, range from a flead Start program for preschoolers to computer classes for local senior citizens. "Having senior citizens walking in the halls along with our elementary kids helps with student numagement—it has a culming effect," says Charles M. Rhyan, superintendent, "But it's more than that-I like to see the interaction between them."

the community at large. High schools are often able to combine vocation if fraining in early childhood development with offering licensed daycare on school grounds. It is any schools offer Head Start and preschool programs on a year-round basis.

Another trend in schools lies in the increased involvement of senior citizens. Activities such as "Grandparents" Day' foster broader family influence in a child's education. Many seniors also find opportunities to volunteer in the schools rewarding-sharing their time and expertise by tutoring, lecturing, leading field trips, and serving as teachers' aides.



"We have a licensed dayvare center in our high school," says Mason Buckingham, superintendent of Gaylord Community Schools in Michigam. "It not only offers a cocational program" in childhood development, it keeps young mothers in school."

Senior critizens also visit local schools on a regular basis for activities of their own: bridge, chess, knitting, and dance clubs; computer classes; water aerobics; health screenings; luncheons; workshops; travelogues; and lectures. Large commons areas: caretoriums and auditerias with food service facilities; easily accessible fitness and weight rooms, pools, and gymnasiums; in-school restaurants; and flexible meeting spaces offer convenient, well-equipped gathering places.

Adult education also continues to rise in the U.S., with enrollment topping (statistic to come) in 1994. New technology, a constantly evolving workplace, and growing requirements by professions and industries to stay current in academic and technical training programs have resulted in a substantial increase in adult education programs throughout the nation. Schools, through appropriately located and equipped classrooms, lecture halls, media centers, and computer tabs, provide an ideal setting for such programs.

More than ever before, formal aducation and involvement in community schools has become a lifelong process.

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Integrating dayoure centers within primary and secondary schools requires consideration of emergency criting, building fire ratings, access to a fe outdoor play areas, and separate drop-off and pack-up areas.

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# RETIRED AND SENIOR VOLUNTEER PROGRAM; GAYLORD, MICHIGAN

Raiph Evert spends over 400 hours a year working with high school students in Gaylord, Michigan. The 81-year-old greatgrandfather, a retired research scientist at Uniroval, volunteers through Gaylord's Retired And Senior Volunteer Program

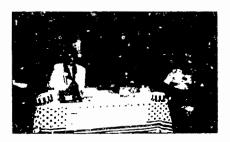
RSVP', which offers seniors an opportunity to work with children of all ages in the local schools. Activities include intoring, presenting special programs, teaching crafts, reading stories, and helping with school events.

For Ralph Evert, volunteering typically means two eight-hour days a week (October through May—"not in golf scason," he says), tutoring high school students and lecturing in subjects such as aerodynamics. fiber optics, pneumatics, robotics, and hydraulics. "I spent 30 years at Uniroyal," says Evert, "and during the war I designed fuel systems for B-29s. Volunteering gives me a chance to share my knowledge with the students. Much of the time it's the basics—arithmetic or how thing, work. I think it's important for the kids to be able to do simple arithmetic without their calculators or computers,"

Evert, who has volunteered for the past 13 years as a teacher's aide, tutor, and lecturer, believes working with the students offers many rewards. "They graduate and move on, but they remember me," he says. "They always stop to say hello when I see

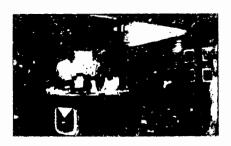
them on the street. I think I help the students in a very practical way—they may learn trigonometry or physics in class, but I can help them understand why it's important and how it can be applied."

Evert stresses that he continues to learn as well. "Everything in drafting today is CADD (computer-aided design and drafting). I'm learning all about it, and sometimes I'll stay after class and the teacher will give me some help." He adds that he enjoys working with the teachers, who are "very dedicated." and that he often has an opportunity to learn from the students as well. "You can always learn—from anyone—if you keep your cars open. I have a lot to offer the



Over 890 cenior citizens participated in Northern Michigan Senior Power Duy, held at Gaylord High School.

The commons at the high school provided the setting for a senior art show, featuring a variety of artwork by Northern Michigan artists 60 years of age and other.





"Our students have should reta-shoulder contact with sensors in the schools," says Superinterdent Mason Backingham, Halph Livet, a retired rescurch scientist, has color terred in the high school for a er 13 years

students, and I can learn from them. And with computers, we're learning together."

Beyond its SHARE program (Senior Volunteers Helping Area Youth Respond to Education), RSVP members are active in a number of other volunteer efforts, ranging from work in hospitals and nursing homes to counseling low-income residents with budgets and preparing income tax returns. Many of the activities center around the local schools, however, with seniors offering their time for anti-drug puppet shows for preschoolers and literacy instruction for adults. RSVP also provides usher teams for performances held at the Gaylord High School auditorium. "It's a great way for

spouses to volunteer together." says Susan Smethurst, director

Retired And Senior Volunteer Program

Sharing the Experience of a Lifetime

of RSVP in Gaylord. Many of the

efforts focus on the seniors themselves, such as the recent Northern

Michigan Senior Power Day, in which RSVP joined

forces with United Way.

the Area Agency on Aging.
the League of Women Voters.

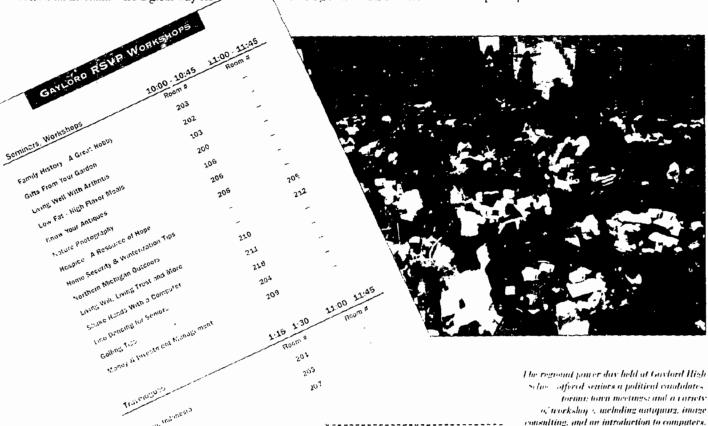
the local hospital, the Gaylord Area Council for the Arts, and other area orga-

nizations to provide seniors with a full day of educational workshops.

> displays, and demonstrations. Held at the new Gaylord High

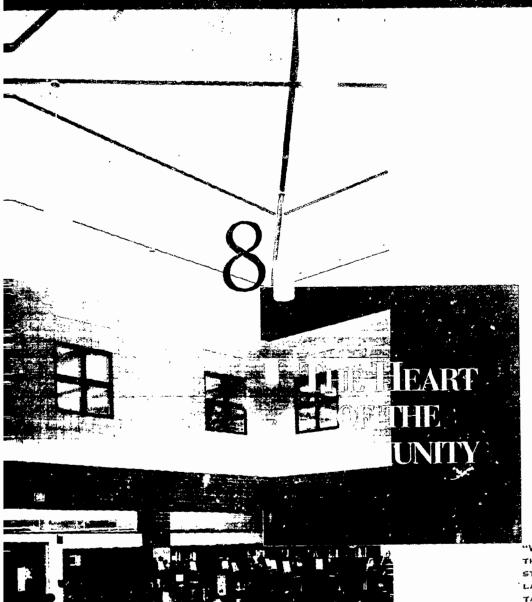
School, seniors from 18 counties had an opportunity to racet with local politicians, visit health

screening booths, view work by senior arrists, learn line dancing, and participate in a host of other activities.



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"WHEN I MET WITH
THE HIGH SCHOOL
STUDENT COUNCIL
LAST YEAR, JUST TO
TALK AND GET AN
IDEA OF SOME OF
THEIR NEEDS, I GOT
WHA" I THOUGHT WAS
A UNIQUE COMMENT—
AND THEN IT WAS
SUPPORTED BY EVERY
STUDENT THERE.
THEY SAID, 'I'HIS
SCHOOL IS OUR
HOME."

-Dr. Homus J. Beltramo. Superintendent. Hamtramek Public Schools, Michigan

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"IT IS UNDERSTOOD
THAT OUR SCHOOLS
ARE LOOKED TO FOR
A REAL VARIETY OF
SERVICES—FOOD
BANKS, HEALTH
SCREENINGS AND
CLINICS, DAYCARE
THROUGH SENIORS'
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THE COMMUNITY
LOOKS TO THE
SCHOOLS TO
PROVIDE THAT."

-Dr. Linawet W. Lippe, Superintendent, Novi Community Schools, Michigan "THE OLDER
COMMUNITY LIKES
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TO GET TOGETHER
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AND CHAT
AND HAVE ALL
SORTS OF SOCIAL
ACTIVITIES."

-Dr. Betty J. Davis. Assistant Superintendent. Curriculum Management. Pontine School District. Michigan

"OUR SCHOOL IS
THE CULTURAL.
CENTER FOR
OUR VILLAGE—
A MUSEUM.
A LIBRARY, AND
A PLACE WHERE
OUF 'MILDREM
CA LARN
ADOUT THEIR
HERITAGE."

- Sam Fournak. Assistant Superintendent, Bering Strait School District, Alaska

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# THE HEART OF THE COMMUNITY

"I think there is a lot of difference between community expectations for an urban school, at suburban school, and a rural school. I think the cities are going to have a difficult time not dealing with social services. But we are also seeing a conservative also seeing a conservative when are our schools going to return their focus to being an educational institution instead of being a social services agency?"

 Richard A. Ball, Director of Instruction, Pickerington Uocal School District, Ohio "This school is our home." When Dr. Thomas J. Beltramo, superintendent of Hamtramck Public Schools in Michigan, first met with the student council of the high school, the teenagers spoke openly of the importance of the school in their lives. "I looked at one of them," he recalls, "and I said 'What do you mean?' and the student said 'I don't have any place to study. I need to be here."

"Many of the homes in our district have three or four families living in them." Beltramo explains. "So there is no place for them to study. They come to school to study, to socialize, do everything but sleep because they get their breakfast, lunch, and sometimes their dinner at school. They are never going to have a computer at home—they are never going to have the basic resources we provide. So the school becomes their community."



Throughout the country, the debate flourishes over the role that primary and secondary schools should play in students' lives, including shouldering the burdens of society's most difficult problems—poverty, drug abuse, child abuse and neglect, neighborhood violence, absent parents, and fractured families. Beyond grappling with these devastating threats to the health and safety of children, school systems also face the ongoing challenges of educating a rapidly changing and growing nation. Integrating and accommodating a multi-cultural, multi-lingual society: staying current with technology and everburgeoning information resources; and evolving with changing family structures and student needs present an overwhelming agenda to our nation's schools.

Confronted by such challenges—and limited budgets and resources—some school administrators question the extent to which they can embrace community activity in their programs and facilities. Can cafeteria and food service programs routinely prepare and serve breakfast and other meals beyond the regular lunch program? Can nurses' offices and school clinics provide additional healthcare services for residents other than the student population? Should computer labs and technology training areas be accessible to the community?

Each community-focused program carries implications that may require special attention during design. Ultimately, the practical challenges are weighed against the more philosophical: will the many needs and objectives of students balance with the interests and demands of other community members? Is community use responsible, and can it be done effectively?

For many school systems, especially in urban districts or remote rural areas, there is no alternative but to open educational facilities on a broad basis. The expectations and demands of the local neighborhood require access to school facilities for community

# THE HEART OF THE COMMUNITY

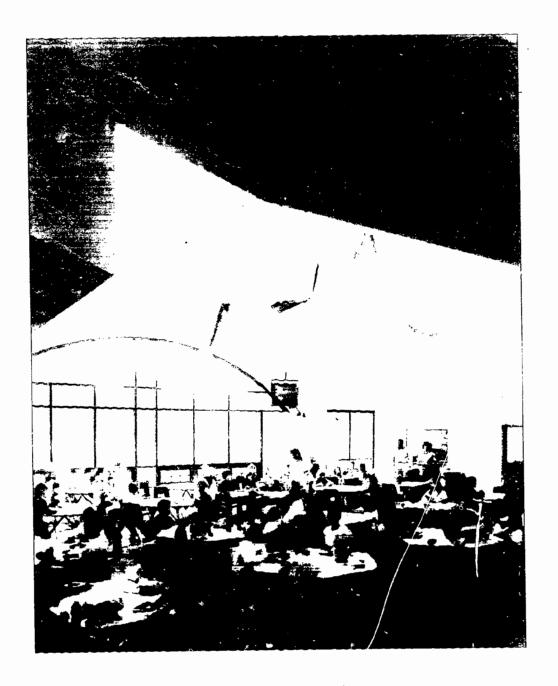
programs, recreation, and social services. The goal then becomes harnessing community interest and channeling it into stronger advocacy for the schools themselves.

In other regions, school administrators find themselves actively soliciting community use and involvement in an effort to generate increased support for the schools. By making facilities and programs accessible and encouraging creative partnerships with community organizations—ranging from local businesses and industry to neighborhood parks and recreation groups—administrators find that they can stretch budgets and often increase resources, thereby broadening opportunities for students.

Over time, many schools truly become the heart of their community. The expectations of the local population are understood and welcomed, and the school is well served by strong community input, involvement, and use. Here, communities and schools strive to work cooperatively—energetically supportive of common objectives, sharing and embracing what each has to offer. Each genuinely needs and benefits from the other.

There appears to be no single socioeconomic or geographic characteristic that consistently explains this unique balance when it occurs—the interdependent relationship that evolves as communities and schools reach out toward each other; students and community members play or perform side by side; businesses and student groups share resources and technology; kindergariners befriend senior citizens; and families and neighbors gather in fellowship, celebration, and common purpose.

If there is one aspect upon which school administrators appear to agree in reflecting upon the challenges and opportunities of community use, it is this: the greatest reward lies in seeing students working, learning, playing, competing, performing, or just talking with others from the community who care enough to share their talents and time, or even just a word or two of inspiration or encouragement.



Many school systems today offer expanded food service operations, including student breakfast programs and meals for senior citizens.

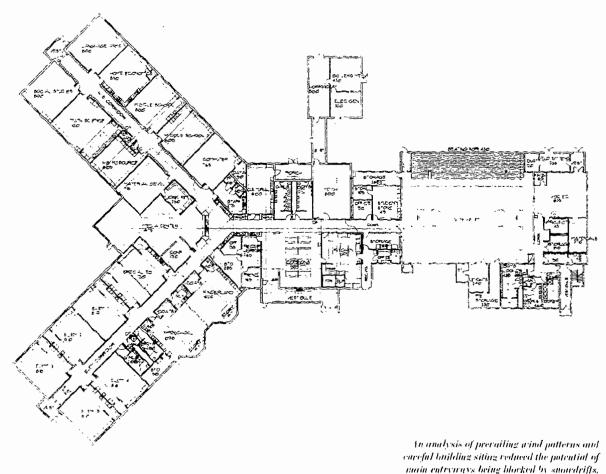
# GAMBELL SCHOOL; GAMBELL, ALASKA

The village of Gambell. Alaska, lies on the northwestern tip of St. Lawrence Island in the Bering Sea—just over 35 miles from the Bussian Far Fast. Here, the rich heritage of the Scheram Yupik Eskimos is carefully passed on from the elders to the children of the remote village, preserving the ancient traditions of hunting, fishing, carving, basic survival, and protection of the environment.

Gambell's new K-12 school is a vital resource to this community of 600, serving as a cultural center, social center, museum, village library, recreation center, and meeting place. Most importantly, it houses the village's well-developed educational program in Yupik cultures—a program that brings village elders and local experts together with the students to teach Eskimo ways of hunting.

crafts, and a variety of native skills.

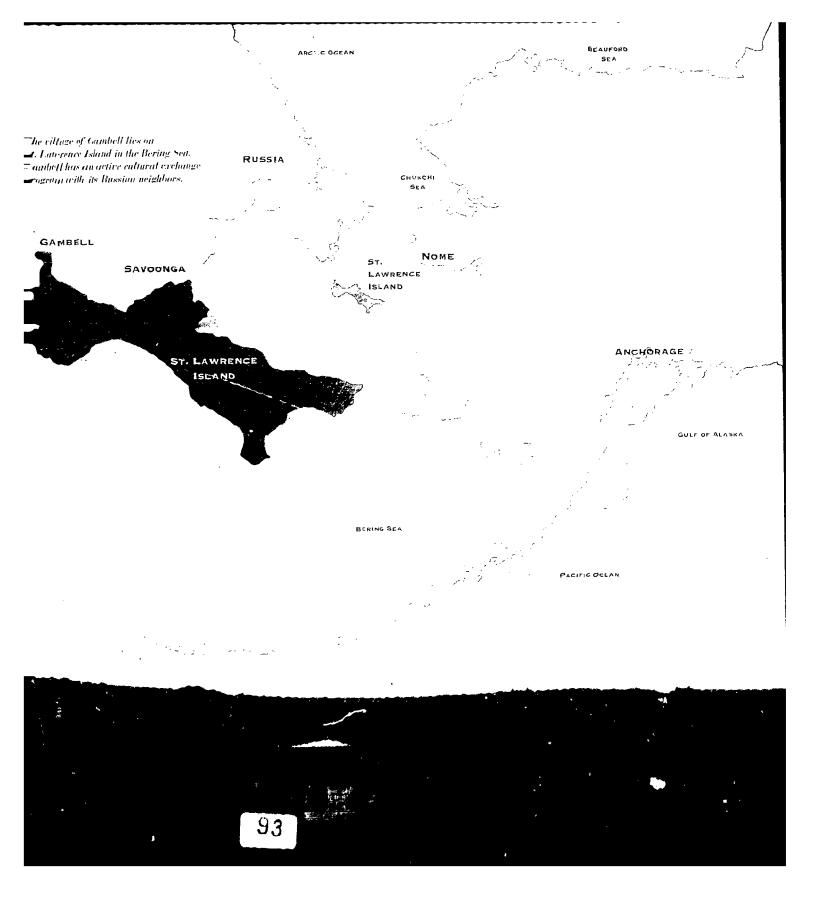
"Local community resource people provide instruction to our students in Yapik traditions," says Sam Towarak, assistant superintendent of the Bering Strait School District. "It is essentially a vocational program. The children are taught how to skin a walrts, make drums or boats from seals, and make carvings of whalebone and ivory,"\*



The school offers the largest meeting space for the town, hosting dances, pattack suppers, and meetings, fourists and community members can easily access the media center/display area during the day, without entering weaternic areas.

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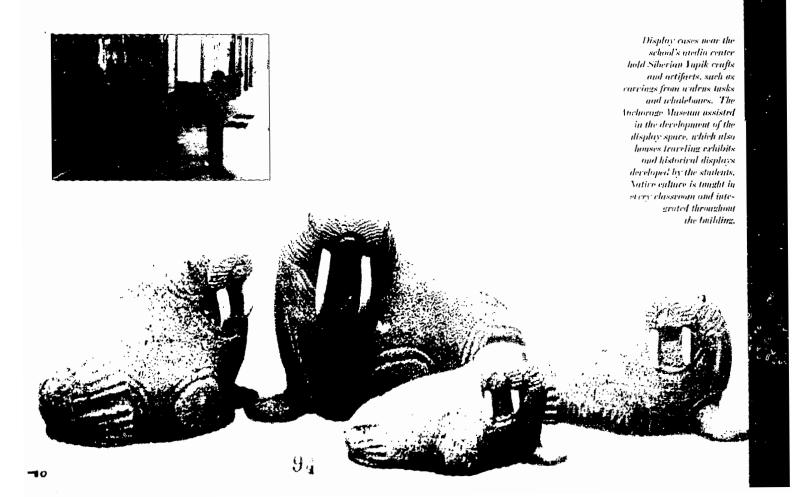
# GAMBELL SCHOOL; GAMBELL, ALASKA

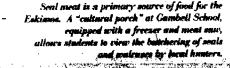
The school's media center not only serves as the public library, it is the village cultural center and museum as well—housing exhibits and display cases filled with skins, ivory, old tools and other artifacts, and ancient clothing. A local artist and tribal coordinator, who also serves on the school board, oversees the development of the exhibits. The center is located away from

the classrooms and can be freely accessed by the public during the day. A cultural workroom, adjacent to the media center, houses the efforts of two full-time employees from the village who are responsible for Yupik material development—translating texts and documenting local history.

Other a-perts of Yupik culture still cherished by the Gambell villagers include

the festive native dances. The catererial commons space was sized to accommodate the circular ceremonial dances, and the gymhosts larger celebrations. "The village hosts many Eskimo dances," says Towarak, "Our gym is used for a lot of community activities, including the dances. We've set up an area for cooking and storing traditional Eskimo food." Sample fare may include





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nikirit, which thubber, coverile seal, hear, and rightisk. Eskimories cream, ousseiing of white fish by ries, sugar, and

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games was along activities malipies to the Siberian Yupik culture

Instead of looking like a traditional solution about Camboll School needed to be long reache village. Says but Stophered from the with their line pregner of Star delete the page of Star delete recent received to a

they-belong there."

Integral to the school's constantion development and instruction, the Village clides teach in very different ways sayshapland. They reach by doing not tolling the school says at the sc

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# GAMBELL SCHOOL; GAMBELL, ALASKA



Teachers' aides, usually Siberian Yupik natives, are "the soul of the school," says construction manager Jim Shepherd. The aides now have separate workstations and a place for small group instruction.

Many students arrive to school on all-terrain vehicles or "four-wheelers." In heavy snow, the villagers use snow anothines.



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Combell teachers and villagers comesced that every surface in the school be a "teaching surface," Surfaces for walls and cabinetry arconmodate visuals hung with tope and tacks.

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lowarak says all of the villagers are encouraged to use the school, although the operating budger is lamited due to utility costs. 'Our gym is used in the evenings for all sorts of recreation programs." he says, "We have basketball, volleyball roller skating, and weightlifting. We encourage parents to come in and be involved. They are also invited to come to school and have bunch with their children once a month."

The school is also used regularly by agencies such as the Bureau of Land-Management, which holds its community precitings there. Because there is no hotel on the island, many groups—such as the National Guard while on military maneuver excursions—use the school as a camp, sleeping on mais or cots. A second-floor—apartment accommodates special education teachers, psychologists, and others who visit the school on an occasional basis.

Many of the K-12 schools in remote regions of Alaska—including Gambell serve as the local community college as well. Gambell students are linked to the University of Alaska via ARCS—the Alaska Rural Communications System—accessed through a remote delivery system with a satellite dish.

"Community use really helps with increasing support for our facilities," says Towarak, "Our curriculum is based on community sharing and involvement. Shepherd adds that bringing the village elders back into the schools reflects a "strong missenaem in Alaska to hold onto the native enhance—a sense of family, and a spiritual connection to the land and the environment."



"IN MOST COMMUNITIES IN BUSH ALASKA, SCHOOLS ARE THE ONLY PUBLIC FACILITY.

A SCHOOL MAY BE THE ONLY LOCATION WITH AN ELECTRIC GENERATOR, SHOWERS WITH
HOT WATER, SEWER FACILITIES, LAUNDRY FACILITIES...IT PROVIDES THE ONLY LIBRARY,
GYM, OR MEETING PLACE. BUT THE SCHOOL REALLY BECOMES MUCH MORE THAN THAT.

IT HELPS PRESERVE THE CULTURE AND RESTORE NATIVE PRIDE. THE VILLAGERS START
TO SEE THE BUILDING GOING UP AND THEY KNOW THEIR DREAM IS BEING REALIZED. IT
CHANGES THEIR COMMUNITY IN A VERY DYNAMIC WAY. IT GIVES THEM HOPE."

Ceremonies and other large gatherings are often held in the gym. APPENDICES

# COMMUNITY USE OF SCHOOLS

# Site Features

Clear and direct traffic circulation Safe bus circulation Clear traffic signage

Adequate event and after-hour parking

Fencing for non-public aleas: nutside storage, mechanical equipment, electrical equipment, etc.

Playgrounds and field requirements:

- Vehicular and pedestrian access
- Adequate parking near destination
- Eenches
- Drinking fountains
- Bleachers
- Scoreboards
- Lighting
- Play/athletic equipment as needed by school and community
- Surveillance/visibility during and after hours

Handicap access both to building and public outdoor spaces

# **Exterior Materials**

Durable due to unsupervised after-school activity Appearance and quality must represent community values

# **Doors and Windows**

Building access:

- Exterior and interior entrances designed to clearly identify public access
- Doors sized and located to meet functional requirements (surges, circulation, cuing, etc.)

Abuse-resistant doors in public areas:

- Continuous gear hinges
- FRP (fiberglass reinforced polyester) panel surfaces for extra durability
- Heavy gauge doors and frames

Window selection and design:

- Ample natural light; light controlled in areas such as performance spaces, A-V areas, and computer labs
- Located for proper visual surveillance (entrances, parking tots, bus lots, interior spaces)
- Adequate security (access to computer rooms and other technology spaces)
- Visibility to enhance public awareness and support:

- windows into media center, high-tech areas, labs, etc. This also can be a security issue.
- General appearance carries appropriate message ("open" public area or "closed" secure area)
- Materials selection: appropriate use of aluminum, wood, color, operation, integral blinds, tinting, reflective coating, security glazing, etc.

# **Finishes**

Floors

- Durable materials such as terrazzo, quarry tile, terrazzo tile, ceramic tile, and porcelain tile in high traffic/abuse areas (entries, main corridors, lobbies, commons, locker rooms, kitchens, restrooms)
- Athletic flooring suitable for school and community use (options include resilient tile, synthetic flooring, direct-fastened wood, "floating" wood floors)
- Carpet in community use areas
  - Enhances comfort and reduces noise
  - Loop pile tends to resist crushing
  - Durable backing a must
  - Stain resistant fibers are available
  - Dark multi-color patterns conceal soiling
  - Stain removal and maintenance training is important
  - Special carpet is available for gymnasiums
  - Special carpet is available for cafeterias
  - Key public areas benefit from carpeting: media center, offices, auditorium, auditeria, community rooms, meeting and conference rooms, etc.

# Wall Materials

- Durable materials such as concrete block or tile in high traffic/abuse areas (corridors, cafeteria, lobbies, gymnasium, locker rooms, kitchens, restrooms)
- Fiber reinforced gypsum wallboard can be used in lower traffic/abuse areas that are directly supervised (inside classrooms or offices)
- Plaster veneers enhance wall hardness where budget allows
- Special coatings can add durability and soil hiding capacity where needed (gloss enamels, high-build enamels, epoxies, polychromatic paint systems, etc.)
- Tackable acoustical wall treatments provide for public display of student work while controlling noise



 Vinyl-coated fabric wallcoverings enhance the appearance of some public areas and improve durability if heavy enough (supervised areas only)

## Ceilings

- Higher ceilings are subject to less abuse in public spaces
- Hold-down clips on certing panels help resist abuse
- Impact-resistant materials are appropriate in some public spaces (wood fibe: panels, "rock-face" panels, perforated metal panels, etc.)
- Accustical performance of materials often critical (cafeteria, auditorium, commons, office, gymnasium, etc.)

# Equipment

Good signage is critical for community use (size, color, design, ADA compliance, location)

Cross-corridor gates can provide security (must comply with codes regarding dead-end corridors)

Operable walls can subdivide a large public space for multiple smaller activities

Restrooms must accommodate students as well as public (numbers of fixtures, proposed ADA guidelines for children verses adults, fixture heights, types of accessories, etc.)

Extra kitchen equipment may be needed for special events or community groups

Athletic equipment must serve students and the public

- Court sizes may be affected
- Adjustable height backstops can accommodate various age groups
- Competitive volleyball in a gymnasium requires a higher ceiling
- Bleachers must be properly designed (24" depth preferred: portables may add flexibility)
- Public use of locker rooms affects locker selection and layout
- Swimming pool equipment and design must accommodate students, competitive use, families, senior citizens, disabled, etc.

Built-in cabinets may be affected by community use

- Countertop heights
- Locks

Special storage needs for community groups
Some display cases should be located for public viewing
of student work, school displays, trophies, etc.
Consider locating elevators to allow appropriate public use
Furnishings

- Easy to mov: and store to allow multiple uses of spaces
- Adjustable heights allow for a variety of age groups
- Durable and abuse-resistant materials
- Fabrics should mask soil in color and pattern

# Plumbing, HVAC, and Electrical Considerations

Number of people attending community events has a direct impact on:

- Restroom sizes and locations
- Water consumption for some activities
- Size of heating and cooling equipment
- Ventilation requirements
- Electrical power use

Locker rooms for public will impact water heating requirements

Sprinkler systems may be required under some conditions. Zoning of building heating and cooling.

- Allows use of certain areas after hours or on weekends while conserving energy elsewhere
- May require several smaller pieces of equipment rather than one single central plant
- -- Controls can be selected that enhance flexibility (partial or complete digital control)

# Lighting and electrical

- Site lighting enhances safety for evening activities
- Special public spaces require special lighting (gym. cafeteria, auditorium, pool, etc.)
- Multipurpose spaces often require multiple lighting syste; as and lighting levels
- Electrical power for special equipment must be considered (portable PA systems, video monitors, lighting equipment, projectors, demonstration areas, etc.)
- Sound systems, building PA systems, video distribution systems, data network systems, and phone systems must all be planned with public use anticipated



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# COMMUNITY USE OF SCHOOLS

# MUNCIE COMMUNITY SCHOOLS SERVICE CENTER 1491 West Kilgore Avenue Muncie, IN 47304

# PERMIT FOR USE OF SCHOOL FACILITY

| Name of Organization  |   | Buil                            | Building Desired  |       |  |
|---|---|---------------------------------|---|-------|--|
| Specific Rooms Requested  |   | Inte                            | nded Use  |       |  |
| Rehearsal:  |   |                                 | Building Open atBuilding Open at  |       |  |
| Attendance Expected   | Ad                                      | lmission Charge Will Be         |   |       |  |
| Refreshments will be served _   | yesn                                    | o (If yes, increase custodial c | charge 50%.)  |       |  |
| Facilities or Personnel Desired   | : (Rates include fi                     | xed charges and fringe benefit  | ts)   |       |  |
| Auditorium Mgr (\$27/hr Stage Hands (\$5.00/hr Gym Supervisor (\$8.50 Kitchen Supervisor (\$12.80 Security Guard (\$12.80 Special Equipment (item | .)<br>/hr.)<br>3/hr.)<br>/hr.)<br>nize) | (Provi                          | dian (\$25/hr.)  Ges Basic Access Only - Labor NOT incli Supervisor (\$8.50/hr.) Suards (\$5.00/hr.) nunity Ed. Coord. (\$9.50/hr.) Equipment (itemize)  A SMOKE FREE ENVIRONMENT | uded) |  |
| USE OF THESE FACILITIES AS I  | ISTED ON THE AC                         | COMPANYING PAGES. WE AG         | BOARD OF SCHOOL TRUSTEES GOVERI<br>REE TO THE STRICT OBSERVANCE OF TE<br>PROPERTY DUE TO SUCH OCCUPANCY.  |       |  |
| Signature   |   | Title                           | Date  |       |  |
| Printed Name  |   | Telephone                       |   |       |  |
| Address   |   |                                 |   |       |  |
|   |   |                                 | 101   |       |  |

# Sample Community Use Policies and Guidelines

|   | DO NOT WE  | RITE BELOW THIS LINE   |              |  |  |  |
|---|--|--|--------------|--|--|--|
| \$ Fee  | ee (To be paid at the Service Center at least three (3) working days prior to the event.  Make check payable to Muncie Community Schools.) |  |              |  |  |  |
| APPLICATION APPROVED IN ACCORD                      | DANCE WITH THE RULES   | AND REGULATIONS OF THE BOARD OF SCHOOL   | OL TRUSTEES. |  |  |  |
| Liability Insurance Required                        |  | . Certificate of Insurance must be presented<br>Center at least 3 working days prior to ever |              |  |  |  |
| Building Administrator                              | Date   | Rental Administrator   | Date         |  |  |  |
| Copies: Applicant Building Custodian Service Center |  | Fee paid<br>Insurance on file  |              |  |  |  |

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# **FACILITIES FEE ASSESSMENTS**

# **School Affiliated Groups**

Includes, but is not limited to, school related activities, recreation and intramural programs, school recognized clubs, parent organizations, professional education organizations, non-certified employee organizations, scout groups sponsored by school parent organizations, etc.

- A. There shall be no assessment of Rental Charges.
- B. Custodian services will be provided without charge during regular working hours, as long as extra work is not required. Other custodial labor costs will be billed to the sponsoring group for each hour or fractional part thereof at the overtime rate. Regularly scheduled Muncie Community Schools athletic games and practices and Muncie Community Schools Adult Education. Community Education and Recreation will not be billed for overtime work.

# Non-School Affiliated Groups

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Including, but not limited to, civic, governmental, neighborhood and social organizations, colleges and universities, YMCA, YWCA, churches, non-public schools, 4H. AAU, etc.

- A. Rental Charges and/or custodial fees may be charged.
- B. Custodial services will be provided without charge during regular working hours as long as extra work is not required. Other custodial labor costs will be billed to the sponsoring group for each hour or fractional part thereof at the overtime rate.

# Out of Town and Commercial Organizations

A. Rental Charges and Custodial Fees will be charged.

# RENTAL FEE SCHEDULE

| BASE HOUR RATE | OUT OF TOWN OR COMMERCIAL (for profit)       |
|----------------|--|
| \$ 200/hr      | \$ 300/hr                                    |
| 50             | 100  |
| 25             | 50   |
| 20             | 40   |
| 15             | 30   |
| 35             | 70   |
| 50             | 100  |
| 15             | 30   |
| 35             | 70   |
| 100            | 200  |
| 10 ±U3         | 20   |
|                | 50<br>25<br>20<br>15<br>35<br>50<br>15<br>35 |

NOTE: CONCERTS OR OTHER PROFIT OR MONEY MAKING EVENTS WILL PAY RENTAL FEE PLUS 15% OF GATE PROCEEDS.

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# FACILITIES FEE ASSESSMENTS

The Muncie Community Schools Board of School Trustees is interested in the positive utilization of school facilities for the health and enjoyment of all who participate. The Muncie Community Schools does want the community to use facilities; however, school authorities must also be concerned about the care of school property and about the types of activities which are carried on in the school right. In order to offer this service to the community it is necessary to have rental fees which cover the cost for the use of the facility.

- All applications for the use of school facilities shall be made to the MCS Service Center as a representative of the Board of School Trustees.
- 2. Rental of buildings shall not be made nor use of building be permitted which will interfere with the regular school program. extra-curricular programs, or extended day programs.
- 3. The Board of School Trustees reserves the right to reject any application for the use of school buildings and grounds.
- 4. The Board of School Trustees shall reserve the right to cancel the use of any school property at any time. When a school is closed for any reason, the rental is automatically canceled. The Muncie Community Schools is not liable for any damages, direct or consequential, if the facilities agreed upon are not made available.
- 5. The insurance carried by the Muncie Community Schools does not protect the applicant from damages or lawsuits that might be levied against them.
- The Board of School Trustees and its employees shall not be responsible for damage to or loss of property upon school
  premises sustained by the applicant/participant in a program or patron of any program held on school property.
- 7. The Board of School Trustees reserves the right to make special arrangements for the use of school facilities by other governmental agencies. The regular fee schedule may be altered to accommodate such an agency.
- 8. Rental and all other fees are to be paid at the MCS Service Center preferably by check made out to <u>Muncie Community</u> Schools Payment is to be made no later than 72 hours <u>PRIOR</u> to the event
- 9. A school custodian and/or other appointed representatives of the school must be on the premises at all times. School representatives will not collect any fees.
- 10. The use of the building will be strictly confined to areas designated or included in the permit. The applicant and his/her organization will be held responsible for the compliance of these rules by all persons participating in or pertaining to the activity. In case of doubt, the school custodian or other representative of the school system on duty shall have immediate authority in any matter covering the use of the building. Failure to comply to these rules and regulations will be sufficient reason to cancel future privileges for use of school facilities.
- 11. There shall be no violation of the State Fire Marshal's "NO SMOKING" rule. Only fire resistant decorations can be used with no open candles.
- 12. The individual or organization using the building shall be responsible for the care of school proper and for conduct of participants and spectators. The use of obscene, or profane language, liquor or drugs, shall be prohibited on the school premises. Firearms and animals are also prohibited in the school facilities.

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- 13. If the nature of the event demands special security (police-firemen), any expense involved is the obligation of the renting organization. The Muncie Community Schools reserves the right to require that police protection be provided.
- 14. No furniture or equipment (including pianos, stage equipment, audio-visual equipment, tables or chairs) shall be used or moved without expressed approval on the permit or consent of the school principal.
- 15. The use of special equipment such as stage lighting, scenery, curtains, picture projectors, public address systems, bleachers, etc., shall be permitted only when operated by school employees or other persons authorized by school officials. A fee may be charged for use of special equipment.
- 16. No signs, displays or materials may be attached to or nailed against the walls, window glass, woodwork, draperies, blinds, stage curtains, grounds, drives, etc., without expressed approval on the permit or consent of the school principal.
- 17. All concession rights are reserved for the school corporation unless otherwise stipulated.
- 18. When school kitchens are used, the cafeteria manager or designee must be present and shall have general supervision of all kitchen equipment.
- 19 The applicant may not sublet the premises during his period of rental.
- 20. Cancellation of any scheduled event must take place far enough in advance of the event for the school office to notify all concerned personnel of such cancellation. Otherwise the applicant will be billed for one hour of work for the assigned school supervisors.
- 21. Electrical wiring is not permitted without the specific approval of the Business Office. Wiring will be installed by school electricians only.
- 22. The applicant will assume all liability and damages which may arise while using the school facility.
- 23. The closing time listed on the rental application is the time for leaving the building (e.g., rental time 7:00-9:00 P.M.: the group must be out of the building at 9:00 P.M.). The necessary time for dressing or showers must be compensated for so that all are out of the building at the designated time. Failure to observe the established time limits will increase the rental costs.
- 24. Swimming pool rentals will require one (1) certified lifeguard for each twenty (20) swimmers.
- 25. Failure to observe these rules will result in suspension of the use privilege.

# COMMUNITY USE OF SCHOOLS

# Photography

The majority of professional photography that appears in this book—as taken by David Emery Photography of Columbus, Ohio.

Additional credits are as follows:

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Little boy at display case page 110: Jim Shepherd

Carved walruses page 110- J.R. Raybourn

Hunters and children page 111: J.R. Baybourn

Aerial of Gambell page 111, Dave Thacker

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Ocean Lakes High School, Virginia Beach, Virginia, the TAF Group dometly Walsh 'Ashe Associates); Virginia Beach

Gambell School: Gamhell, Alaska: USKH and Koonce. Pleffer Architects both of Anchorage, Alaska. Heery international served as program manager, and Neeser Construction, also of Anchorage, as general contractor.

Text: C.L. Taylor

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Printing: Fannon Color Printing

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Standar - Gran 1849 Jennes K. Pyrkans (1813) Daniel R. Meider (113) Randall I. Springer, MA Lee I. Beneticas (113) Gray I. Bolfes, Thomas J. Diraccooks (113) John J. Swindell, MA Don his M. Michelenie (113) rost particed William I. Pervie (113)

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